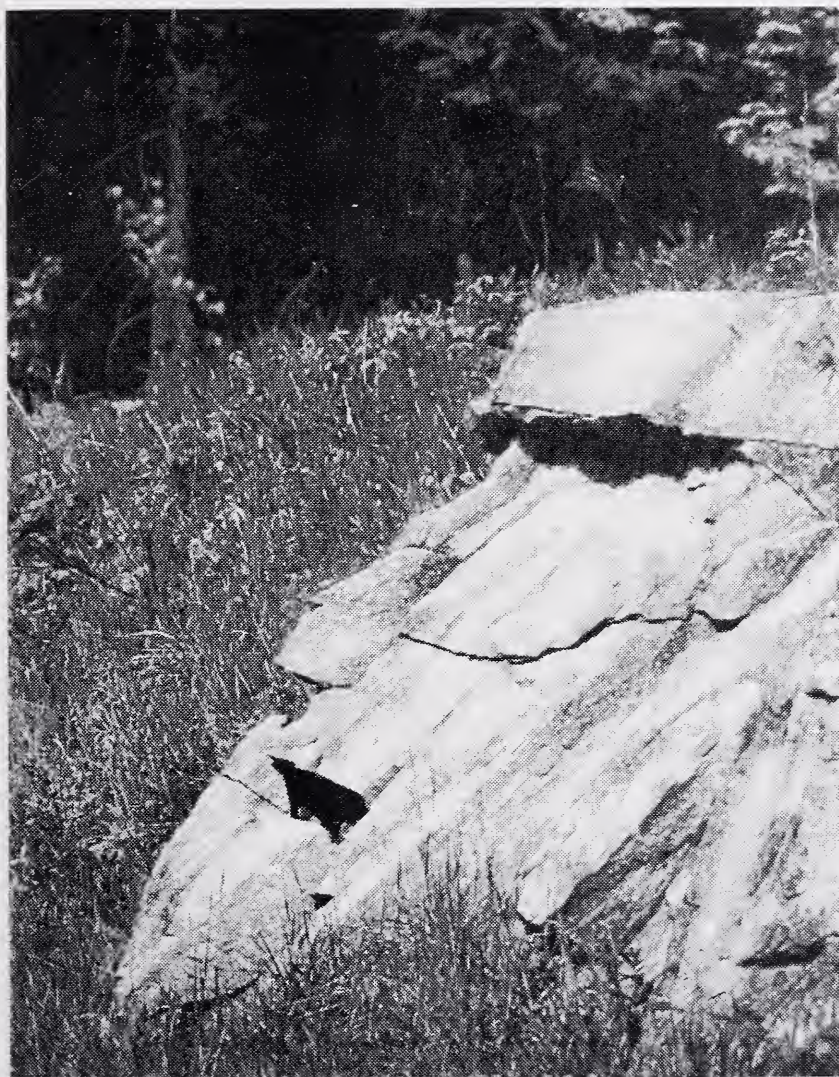


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1997

The Town of
WARREN

New Hampshire



Annual Report

1997

Town of Warren

Selectmen's Office Hours

Monday - Friday.....9:00AM - 1:00 PM

Angela Price , Secretary/Bookkeeper
764-5780

Selectmen's Meeting

Wednesday 7:00 PM - Town Office Building

Town Clerk

Sharon Pushee

Wednesday and Thursday Evenings
6:30 - 8:00 PM

Tax Collector

Sharon Pushee

Thursday Evenings
6:30 - 8:00 p.m.

Police

Emergency 911

Non-Emergency 846-5517

Troop F, NH State Police

Local Scheduled Events

764-5780

Highway Garage

764-5871

Steven Bancroft

764-5794

Warren-Wentworth

Ambulance

Medical Emergencies 911

Fire Department

764-9604

Chief, David Riel

764-9095

Joseph Patch Library

Constance Leighton

Librarian

764-9072

Monday: 10:00 - 12:00

1:00 - 3:00

Wednesday: 2:00 - 5:00

Saturday: 10:00 - 1:00

Warren Village School

764-5538

Mt. Mooselaukee Health Ctr.

764-5704

Front cover photo credit:

*Old Man
of the
Dam*

John Green, Wildlife photographer
Studio Road
Warren, N.H.



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ANNUAL REPORTS
OF THE
TOWN AND SCHOOL OFFICIALS
OF THE
TOWN OF WARREN
NEW HAMPSHIRE

1997

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OFFICERS OF THE TOWN OF WARREN 1997

SELECTMEN

John Currier	'98
Sandra W. Hair	'99
George W. Bloom	'00

TAX COLLECTOR

Sharon L. Pushee	'98
------------------	-----

TOWN TREASURER

Susan Spencer	'98
---------------	-----

TOWN CLERK

Sharon L. Pushee	'98
------------------	-----

FIRE CHIEF

David Riel	'98
------------	-----

CHIEF OF POLICE

Barry MacDonald	'98
(Resigned May 29, 1997)	

HEALTH OFFICER

Elaine Vieira	'00
---------------	-----

OVERSEER OF PUBLIC WELFARE

Harriet Libby	'98
---------------	-----

TRUSTEES OF TRUST FUNDS

Glenna Wright	'98
Marie Spencer	'99
Esther Whitcher	'00

HIGHWAY COMMISSIONERS

Harry Wright, Sr.	'98
Richard Johnson	'99
Grover A. Libby	'00

HIGHWAY AGENT

Michael W. R. Wright	'98
resigned Nov. 28, 1997	
Steven Bancroft appointed	'98

CEMETERY TRUSTEES

Robert Newton (appointed)	'98
Nelson Kennedy, Sr.	'99
Edward Ball	'00

SUPERVISORS OF CHECKLIST

Lori Sackett (appointed)	'98
Lisa Currier(resigned)	'98
Charles Heath	'00
Janice Sackett	'02

PLANNING BOARD

David Chase	'98
Reg Bixby	'99
Vacant	'98
Vacant	'99
Robert Newton - alternate	
Jack Bradley - alternate	
John Currier - Selectman Rep.	

SEXTON -Warren

Justin Adams (resigned)	'98
-------------------------	-----

SEXTON - Glencliff

Justin Adams (app't./resigned)	'98
--------------------------------	-----

LIBRARY TRUSTEES

Ann Heitz	'98
Emily Evans	'99
Peggy Horton (resigned)	'00
Kristine Pettee (appointed)	'98

MODERATOR (2 year term)

Peter Faletra	'98
---------------	-----

APPOINTED/HIRED POSITIONS

Auditors

The Mercier Group

Transfer Station

Melvin Trott
Grover Libby (resigned)
James Price

Parks & Rec. Commission

John Lester '99
Donald Bagley, Sr. '99
Penny Newton '98
Kathy MacDonald '98
Gary Smolen '97

Secretary/Bookkeeper

Angela Price

Librarian

Constance Leighton

Economic Development Committie

Robert Giuda
Randy Whitcher
Thomas Macpherson
Irving Cushing
Edward Paradis (resigned)
Patricia Wilson

JOINT LOSS RISK COMMITTEE

George Bloom
John Currier
Steve Ericson
Elaine Vieira
David Chase
David Riel

Chairman, Selectman Rep.
Alternate Selectman Rep.
Alternate Fire Dept.
Health Officers
W/W Ambulance
Fire Dept.

Town of Warren citizens may have received services from the following regional agencies. Reports are available at the Town Office and the Joseph Patch Library. These agencies are:

Cottage Hospital
North Country Council
North Country Home Health Agency
Task Force Against Domestic Violence and Sexual Abuse
White Mountain Mental Health
Tri-County C.A.P.
Grafton County Senior Citizens Services

1998 SELECTMEN'S REPORT

"It was agreed from the onset by both committee members and through feedback from citizens that the overall strategy should be to retain a small-town environment. This includes a strong commitment to one's neighbors, a sense of community spirit and a common respect for both the people and the heritage of our town. A small town is known for its unique attributes of common courtesy, low crime, assistance to those in need and a profound sense of individual responsibility. The Economic Development Committee strongly recommends the continuance of these traditions." (EDC report to the Selectmen, Jan. 20, 1998, pg. 9)

Last March we appointed an ad-hoc Economic Development Committee to investigate the economic trends of the town. They have assisted the Board in analyzing our current financial spending, tax structure, and key issues in the future. A free copy of their report is available at the Town Offices to all citizens. One outcome is the obvious need to strengthen our Planning Board and accomplish the development of a master plan to be eligible for the strategic infusion of outside monies. There are three vacancies for Planning Board members this year. We need citizens to step forth and run for office. There are many very able citizens in this town and civic duty is calling!

New Hampshire Electric Cooperative, Inc. has filed for abatement of 100% of their taxes, a little over \$23,000. We have joined with many other towns in a joint effort to have our refusal upheld. At the time of this report it appears the court may not uphold our decision.

This past summer all the town property mowing was done by volunteers. The Selectmen had an article to buy a mower which was defeated at last town meeting. We recommend that mowing be a line item in either Highways or Parks and Rec. budgets or buy gas and oil should those public spirited persons be willing to continue.

We compliment the personnel at the Transfer Station for their conscientious efforts to keep DES happy and to extend the life of the landfill. At some unknown future date it will have to be closed. Average cost for closure is \$150,000 an acre. We have a three +/- acre site. It is still legal to burn your own waste; call the Fire Dept. for permits.

Due to legal proceedings, the Board of Selectmen was forced to accept the resignation of Barry MacDonald as Police Chief. With legal advice, the Selectmen declared a vacancy and appointed themselves as administrators of police funds. In-town police coverage for towns with under 3,000 population is optional and coverage is legally supplied by the NH State Police. We have appointed Michael J. Clark as Special Police Officer (NH RSA 105) to provide for public meetings and events. Such officers are paid per diem and we can appoint as many as you wish. We recommend such a system. We have found the state police very responsive to our needs and note that neighbors have become more watchful which is the best crime deterrent. Response time is no different than the past 35 years.

The Selectmen have had to initiate proceedings as to the Tax Collector because of obligations under state law.

There are many inequities in assessment of properties and a revaluation is sorely needed. We are doing pickups twice a year and make corrections when we find errors.

The legislature has enacted a change in the process of assessment of gravel pits. It's a 2 part tax as of April 1st - gravel @ \$.02/cubic yard and pit area tax. Paperwork is similar to Timber Tax. NH RSA 72-B, 1997.

At the last town meeting the need for improvement in carrying out the duties of the office of the selectmen was raised with the body politic requesting that a proposition which could be voted upon be brought forth for the 1998 town meeting. The Selectmen have budgeted for an Administrator for 22 hours per week for your consideration. A majority of the Board concur that this would be very helpful.

To all those who volunteered their time and energy in helping the community in so many ways this past year, a hearty and most sincere Thank You!

Respectfully,
Sandra Hair, Chairman
George Bloom
John Currier

**TOWN OF WARREN
THE STATE OF NEW HAMPSHIRE
WARRANT FOR THE ANNUAL TOWN MEETING**

To the inhabitants of the Town of Warren, County of Grafton in said State, qualified to
vote in Town affairs:

You are hereby notified to meet at the Town Hall in said Warren on Tuesday, the 10th day of March, 1998. The polls will be open from 9:00 A.M. TO 7:00 P.M. for voting by Official Ballot, unless the Town votes to keep the polls open to a later hour. All other Articles will be presented, discussed and acted upon beginning at 9 o'clock in the forenoon as follows:

Article 1: Official ballot

To vote by nonpartisan ballot for the following Town Officers:

Selectman, 3 year term
Treasurer, 1 year term
Chief of Police, 1 year term
Town Clerk, 3 year term
Tax Collector, 3 year term
Road Agent, 1 year term
Planning Board member, 3 year term
Planning Board member, 3 year term
Planning Board member, 1 year term
Cemetery Trustee, 3 year term
Road Commissioner, 3 year term
Overseer of Public Welfare, 1 year term
Trustee of Trust Funds, 3 year term
Supervisor of Checklist, 6 year term
Library Trustee, 3 year term
Library Trustee, 2 year term

and all other necessary Town Officers and any questions that may appear on the ballot.

Article 2: (By Official Ballot) (By Petition)

To see if the Town will vote to conduct the choice of Town Officers elected by Official Ballot and other action required to be inserted on said Official Ballot on the 2nd Tuesday of March and authorize the Selectmen to choose another day for the second session of the Town Meeting for the transaction of all other Town business as provided in RSA 39:2-a. The following question appears on the Official Ballot.

“Do you approve of having 2 sessions for the Annual Town Meeting in this Town, the first session for choice of Town Officers elected by an Official Ballot and other action required to be inserted on said Official Ballot, and the second session, on a date set by the Selectmen, for the transaction of other business?”

Article 3:

To hear and accept the reports of Selectmen and other Town Officers and to vote on any subject relating thereto.

Article 4:

To see if the Town will vote to appropriate the sum of \$8,000 for the purpose of hiring an Administrative Assistant to assist the Selectmen in the conduct of Town business.

Article 5:

To see if the town will authorize the Selectmen to raise the Secretary/Bookkeeper's pay from \$7.25/hour to \$8.25/hour and include seven (7) paid holidays and one (1) weeks paid vacation.

Article 6:

To see if the Town will vote to appropriate the sum of \$89,366 to defray Town charges for the ensuing year.

Executive	\$11,900
Legal \$	3,000
Elections	\$ 3,350
Contingency Fund	\$2,500
Financial Ad.	22,740
Town Reports	2,000
FICA	5,000
Town Clock	200
Planning Board	250
Street Lights	(See Art. 23)
Govt. Bldg.	7,325
Debt. Service	1,000
Insurance	17,000
Welfare	3,000
Ads & Regional	2,000
<u>Emerg. Mgmt</u>	1
Tax Map/Pickups	1,300
<u>Animal Control</u>	300
 TOTAL	 \$82,866

Article 7:

To see if the Town will vote to establish an Expendable Cemetery Trust Fund, in accordance with RSA 31:19A, for the improvements and maintenance of town cemeteries and vote to raise and appropriate the sum of \$2100.00 to be placed into that fund. Both the principal and interest of this fund are expendable.

Article 8:

To see if the Town will appropriate the sum of \$10,685 for the Joseph Patch Library for the ensuing year.

Article 9:

To see if the Town will appropriate the sum of \$500 to be paid into the Library Improvements Capital Reserve Fund.

Selectmen For: 3 Against: 0

Article 10:

To see if the Town will vote to rescind its prior vote to elect by ballot a Police Chief, as provided in RSA 41:47.

(Voting will be by paper ballot.)

Comment: If this article is approved, the position of Police Chief will be terminated as of March, 1999.

Article 11:

To see if the Town will vote to appropriate the sum of \$0 for the salary and expenses of the Police Chief.

Article 12:

To see if the Town will vote to appropriate the sum of \$5,112 for police services limited to the following:

Special police officers:	3,000
Grafton County Dispatch Service	2,012
<u>Special officer supplies:</u>	<u>100</u>
Total:	\$5,112

Comment: The sum of \$1,651.93 from 1997 is available to reduce this appropriation.

Article 13:

To see if the Town will vote to change the purpose of the Police Cruiser Capital Reserve Fund to the same purpose as the existing Revaluation Capital Reserve Fund and authorize the transfer of all funds to the Revaluation Capital Reserve Fund.

Comment: This Article must be approved by a vote of 2/3 of all the voters present and voting at the Town Meeting. See RSA 35:16.

Selectmen For: 3 Against: 0

Article 14:

To see if the Town will vote to authorize the Selectmen to sell all police equipment owned by the Town, including but not limited to the police cruiser, fax machine, printer and other equipment and to apply the sums received to offset the cost of police services or such other purpose as the voters may direct.

Article 15:

To see if the Town will vote to appropriate the sum of \$38,000 to pay for the cost of the revaluation of real estate for tax assessment purposes and to withdraw the sum of \$22,000 from the Revaluation Capital Reserve Fund and to designate the Board of Selectmen as agents of the Town under RSA 35:15 to expend such funds, and the balance to be raised by taxes, and further to authorize the Selectmen to negotiate and enter into an agreement with appraisers to perform the work of revaluation upon such terms and conditions as the Selectmen deem to be in the best interest of the Town.

Comment: The New Hampshire Department of Revenue Administration has recommended the revaluation of property in the Town.

Article 16:

To see if the town will vote to appropriate the sum of \$2,000 to be paid into the Revaluation Capital Reserve Fund.

Selectmen: For.....3 Against.....0

Article 17:

To see if the Town will vote to appropriate the sum of \$25,000 for the operation and maintenance of the Transfer Station for the ensuing year.

Article 18:

To see if the Town will vote to appropriate the sum of \$2,000 to be paid into the Landfill Closure Capital Reserve Fund .

Selectmen For: 3 Against: 0

Article 19:

To see if the Town will vote to appropriate the sum of \$4,000 to pay for the expense and cost relating to the construction and installation of a concrete pad for the placement of a rented compactor at the transfer station.

Comment: Costs include: land clearing and site preparation \$1,500; pad construction and electrical hookup \$1,500; and culverts, fencing and oversight \$1,000.

Article 20:

To see if the Town will vote to appropriate the sum of \$300 for the expense of gas & oil for summer mowing of Town owned properties and to authorize the Selectmen to reimburse those volunteers, for gas & oil, willing to use their own machines to perform such work.

Article 21:

To see if the Town vote to appropriate the sum of \$1,000 to hire a person to provide cleaning and maintenance services for the Town Hall and the Town Offices side of the Municipal Building.

Article 22:

To see if the Town will appropriate all funds received from the rental of the Town Hall to be paid into the Town Hall Capital Reserve Fund.

Article 23:

To see if the Town will approve a 5 year plan to restore the Town Hall Building as follows:

Phase 1 - sills and foundation work

Phase 2 - roof and walls

Phase 3 - floors and windows

Phase 4 - clean/paint ceilings and walls

Phase 5 - outside painting and grounds and steps

Comment: The Selectmen would appoint a committee consisting of 1 member from the Historical Society, 1 member from the Parks and Recreations Commission, 1 Selectmen and 2 other members, Eugene Whitcher and David Caverhill. The Committee would issue an annual written report to be included in the Town Report. The Selectmen would convene the first meeting by June 1, 1998. The work under this plan would be paid for by money paid into the Expendable Town Hall Fund and the work to be done each year would be approved annually by the Town. There would be no tax money involved.

Article 24:

To see if the Town will vote to appropriate the sum of \$9,000 for street lights and remove the street light on the last of pole numbers as recommended by the board of selectman.

Article 25:

To see if the Town will vote to appropriate the sum of \$5,000 to pay for Old Home Day expenses.

Article 26:

To see if the Town will vote to appropriate the sum of \$4,140 for the use of the Parks and Recreation Commission for concerts - (\$2,000) and program supplies and portable toilets - (\$2,140.)

Comment: The sum of \$254.61 from 1997 is available to reduce this appropriation.

Article 27:

To see if the Town will vote to appropriate the sum of \$995 to purchase the 10 bin sorter for the Sharp photocopier machine in the Town Office

Article 28:

To see if the town will vote to appropriate a sum not to exceed \$1,200 for a printer for the computer in the town office.

Article 29:

To see if the Town will vote to appropriate the sum of \$83,060 for the maintenance of highways and bridges, which will be reduced by the 1998 Highway Block Grant of \$26,884.77, which will leave the amount of \$56,175.23 to be raised by taxes.

Article 30:

To see if the Town will vote to appropriate the sum of \$2,695 for the repair of the tennis court under the direction of the Parks and Recreation Commission.

Article 31:

To see what sum the Town will appropriate to pay for health insurance premium for the Road Agent.

Comment: The amount to be appropriated will depend upon what percentage of the health insurance premium is to be paid by the Town and what percentage will be paid by the Road Agent. The single person health insurance premium is \$281.01, monthly, 2/3 of that premium is \$185.47, monthly with the remaining 1/3 to be paid by the Road Agent if so voted.

Article 32:

To see if the Town will vote to appropriate the sum of \$14,000 to be paid into the following Capital Reserve Funds:

Highway Building Capital Reserve Fund	\$1,000
Highway Motor Vehicle Capital Reserve Fund	1,000
Fire Department Capital Reserve Fund	9,000
Warren/Wentworth Ambulance Capital Reserve Fund	<u>3,000</u>
TOTAL	\$14,000

Selectmen For: 3 Against: 0

Article 33:

To see if the town will vote to appropriate the sum of \$ 0 for operating expenses of the Warren/Wentworth Ambulance.

Comment: See page 55, financial report

Article 34:

To see if the Town will vote to appropriate the sum of \$17,000 for the Volunteer Fire Department.

Article 35:

To see if the Town will vote to appropriate the sum of \$4,500 for the Mt. Moosilauke Health Center.

Article 36:

To see if the Town will vote to appropriate the sum of \$4,765 for the following organizations:

Tri-County CAP	\$ 600
VT/NH Visiting Nurse	1,900
White Mountain Mental Health	600
Senior Citizens Council	1,065
Task Force ADV	300
Grafton County Juvenile Diversion	<u>300</u>
 TOTAL	 \$4,765

Article 37:

To see if the town will vote to appropriate \$500 for the Joint Risk Management Committee as required by the NH Department of Labor.

Article 38:

To see if the town will vote to appropriate \$ 800 for the Pooled Energy Fund.

Article 39:

To see if the town will vote on the following question as to the User Fee system in the White Mountain National Forest as follows:

" Do you favor the recently instituted User-Fee system for use of the White Mountains National Forest?"

Comment: To be voted by paper ballot

Article 40:

To transact any other business that may legally come before this meeting.

Given under our hands and seal this day of February, in the year of our Lord nineteen hundred and ninety-eight.

BOARD OF SELECTMEN

A True Copy, Attest

Sandra W. Hair
John Currier
George W. Bloom

Sandra W. Hair
John Currier
George W. Bloom

STATEMENT OF APPROPRIATIONS, EXPENDITURES AND BUDGET
JANUARY 1,1997 - DECEMBER 31,1997

Purpose	97 Budget	97 Spent 98 Proposed	97/988 Over/Under
<u>4100 Gen. Gov't.</u>			
4130 Executive	15,000.00	16,429.85	-3,100.00
4140 Elect.Reg.	2,600.00	1,591.15	750.00
4150 Fin. Admin.	22,740.00	15,702.07	-0-
4152 Rev./Up.	1,000.00	1,672.00	300.00
4153 Legal	3,000.00	2,660.37	-0-
4155 FICA	5,000.00	4,580.85	-0-
4191 Plan.Bd.	250.00	188.00	-0-
4194.Gov't.Bldgs.	6,500.00	7,453.72	825.00
4195 Cemeteries	2,100.00	2,100.00	-0-
4196 Insurance	15,500.00	16,000.66	1,500.00
4197 Adv./ Reg.	2,000.00	1,447.21	-0-
Total Gen. Gov't.	75,690.00	69,825.88	275.00
4199.1 Conting.	2,500.00	200.00	-0-
4199.2 Tn. Clock	200.00	200.00	-0-
4199.3 Tn. Rpt.	2,000.00	1,797.00	-0-
Total 4199	4,700.00	2,197.00	-0-
<u>4200 Pub. Safe</u>			
4100 Pol Dept.	7,122.00	5,470.07	-2,010.00
4215 Amb.	3,000.00	3,000.00	-0-
4220 Fire Dept.	14,000.00	14,823.08	3,000.00

Purpose	97 Budget	97 Spent 98 Proposed	97/988 Over/Under
4290 Emg. Man.	225.00	-0-	-224.00
Total Pub. Safety	24,347.00	23,293.15	-2,234.00
<u>4310 Hwy Dept.</u>			
4311 Wages	36,500.00	30,822.89	-0-
4312 Operation	21,000.00	20,414.40	-1,325.00
696 Blk. Grant	26,371.07	14,003.33	513.70
Total Hwy. Dept	83,871.07	65,240.62	-811.30
Street Lights	11,000.00	9,728.79	-2,000.00
<u>4320 Sanitation</u>			
4321 Admin.	8,450.00	8,735.19	50.00
4324 Wst. Man.	15,000.00	15,888.00	+ 1,500.00
Total Sanitation	23,450.00	24,623.19	1,550.00
<u>4410 Health</u>			
4415.1 MMHC	4,500.00	4,500.00	-0-
4415.2 Sr. Citz.	1,030.00	1,030.00	35.00
4415.3 CAP	600.00	600.00	-0-
4415.4 V. Nurse	1,900.00	1,900.00	-0-
4415.5 Dom. Vio.	300.00	300.00	-0-
4415.6 G.C. Juv.	-0-	300.00	300.00
4415.7 WMMH	600.00	600.00	-0-
Total Health	8,930.00	8,930.00	335.00
4440 Welfare	1,500.00	2,102.57	1,500.00

Purpose	97 Budget	97 Spent 98 Proposed	97/988 Over/Under
<u>4500 Cul.& Rec.</u>			
4520 Parks/Rec.	1,500.00	1,245.39	2,140.00
4583 Concerts	2,000.00	2,000.00	2,000.00
4530 Old H Day	5,000.00	5,000.00	5,000.00
4550 Library	9,800.00	9,800.00	10,685.00
Total Cul.& Rec.	18,300.00	18,045.39	19,825.00
			1,525.00
<u>4610 Conserv.</u>			
4619 Care/Trees	100.00	13.07	20.00
			-80.00
4723 Debt Serv.	1,000.00	159.75	1,000.00
			-0-
<u>4915 Cap. Res.</u>			
Fire Truck	10,000.00	10,000.00	9,000.00
Ambulance	500.00	500.00	3,000.00
Hwy. Equip.	1,000.00	1,000.00	1,000.00
Land Fill Cl.	2,000.00	2,000.00	2,000.00
Pol. Cruiser	2,000.00	2,000.00	-0-
Reval.	2,000.00	2,000.00	2,000.00
Library Imp.	500.00	500.00	500.00
Hwy. Bldg.	1,000.00	1,000.00	1,000.00
Town Hall	-0-	-0-	(rents) 4,500.00
Total Cap. Res.	19,000.00	19,000.00	23,000.00
			4,500.00
			4,000.00

Purpose	97 Budget	97 Spent 98 Proposed	97/988 Over/Under
Warrant Articles			
Copier	3,000.00	3,000.00	995.00
Church/Clock	6,000.00	3,935.00	-0-
Safety	1,000.00	948.11	500.00
Police Printer	200.00	132.50	-0-
Police Radio	1,450.00	1,300.00	-0-
Cem. Lnd. Clear	1,500.00	750.00	(Enc.)
Sec/Bookkeeper	-0-	-0-	260.00
Admin.	-0-	-0-	8,000.00
Reval.	-0-	-0-	38,000.00
T.S. Compactor	-0-	-0-	4,000.00
Mowing	-0-	-0-	300.00
Town Custodian	-0-	-0-	1,000.00
Tennis Court	-0-	-0-	2,695.00
Printer	-0-	-0-	1,200.00
Total War. Art.	13,150.00	10,065.61	56,950.00
4950 Ex. w/o A			
4950.3 Abate.ref	-0-	4,244.16	-0-
4950.13 Unempl.	-0-	1,380.00	-0-
Total Ex. w/o Ap	-0-	5,624.16	-0-
	\$285,038.07	\$258,849.18	\$332,897.77
			\$47,859.70

4930 Payment/Gov't

4931 County	60,502.00	60,502.00	
4933 School 96/97	473,460.00		
School 97/98	489,133.00	489,133.00	(1/2 1998)
Total Other Gov't.	1,023,095.00	549,635.00	

	To 96 - 97	To 97 - 98
4961 Encumbered		
Fire Dept. Communication	7,448.65	-0-
Cape Moonshine Rd.	3,000.00	-0-
96 Hwy. Block Grant	7,862.49	12,367.74
96/97 Snow Removal	90.00	100.00
Computer Services	1,000.00	1,000.00
96 Tax Coll. Salary	6,000.00	6,000.00
Perambulation/Tn. Lines	3,000.00	3,000.00
Parks & Rec.	-0-	254.61
Pol. Dept./GCSD Dispatch	-0-	1,651.93
Emergency Management		225.00
Cemetery Land Clearing	-0-	750.00

SOURCES OF REVENUE	1997 ESTIMATED REVENUE	1997 ACTUAL REVENUE	1998 ESTIMATED
<u>TAXES</u>			
3120 Land Use Change Taxes	-0-	-0-	
3185 Yield Taxes	12,000.00	11,069.14	9,000.00
3186 Payment in Lieu of Taxes	10,000.00	11,617.00	10,000.00
3190 Int. and Penalties on Taxes	30,000.00	28,303.51	25,000.00
<u>LICENSES, PERMITS AND FEES</u>			
3230 Building Permits	30.00	75.00	100.00
3220 Motor Vehicle Permit Fees	60,000.00	68,507.00	66,000.00
3290 Other Lic., Permits & Fees	1,000.00	1,006.05	1,000.00
<u>FROM STATE</u>			
3351 Shared Revenue	4,727.00	19,544.25	15,000.00
3352 Rooms & Meals Tax	8,856.00	8,865.20	8,970.00
3353 Highway Block Grant	27,640.00	27,640.25	26,884.77
3360 Forest Fire Training	714.00	714.47	700.00
<u>CHARGES FOR SERVICES</u>			
3401 Income from Dept.	-0-	20.25	25.00
3404 Transfer Station Income	12,200.00	12,867.80	13,000.00
Parks & Rec.	-0-	2,677.72	-0-
<u>MISCELLANEOUS REVENUES</u>			
3500 Other Income			
3501 Sale of Town Property	775.00	2,427.00	-0-
3502 Interest on Investments	7,000.00	9,256.99	10,000.00
3503 Rents of Property	4,000.00	4,500.00	4,500.00
3504 Fines & forfeits	-0-	30.00	-0-
3505 Overpayments	-0-	309.87	-0-
3506 Insurance div. & reim.	-0-	2,464.87	-0-
3511 Current Use Application	-0-	61.60	-0-
3512 Backhoe Rent	-0-	380.00	-0-
3514 Cable Franchise	1,352.00	1,352.00	1,352.00
3515 Forest Fire Reimbursement	-0-	110.86	-0-
3516 Witness Fee Reimbursement	-0-	36.80	-0-
3518 Miscellaneous	-0-	1.32	-0-
3519 911 Lakes Region Fee Return	-0-	3,354.00	-0-
TOTALS	\$191,259.00	\$217,702.95	\$190,806.77

**DECEMBER 31, 1997
TRUST FUND REPORT**

Balance January 1, 1997	\$191,002.51
CD's Interest	\$1,159.04
Money Market Interest	695.27
Savings Account	826.63
MIBA	1,826.63
Miscellaneous	250.00
TOTAL RECEIPTS	\$4,757.57

1997 EXPENDITURES

William Morris	4,050.00
Justin Adams	557.75
Timothy Hebb	91.50
Gandin Bros.	116.00
TOTAL EXPENSES	\$4,815.25

INVESTMENTS

Revaluation	\$2,000.00
Landfill	2,000.00
Police Cruiser	2,000.00
Ambulance	500.00
Fire Truck	10,000.00
Library	500.00
Town Hall	-0-
Highway Bldg.	1,000.00
Highway Equipment	1,000.00
TOTAL INVESTMENTS	\$19,000.00

BALANCE DECEMBER 31, 1997

CD's	\$21,643.10
Money Market	82,544.23
Savings Account	46,234.35
MIBA	51,213.21
TOTAL	\$201,634.89

Respectfully Submitted,
Marie Spencer
Esther Whitcher
Glenna Wright

TRUSTEE'S OF TRUST FUNDS
1997 SUMMARY REPORT - DECEMBER 31,1997

FUND	PURPOSE OF TRUST	HOW INVESTED	BEGINNING BALANCE	NEW FUNDS CREATED	YEAR END BALANCE	BEGINNING BALANCE	INCOME EXPENSES	TOTAL YEAR END	BALANCE YEAR END	TOTAL YEAR END
Warren Vill.	Cem.	CD	55360.97	200.00	55560.97	1922.32	1809.68	3732.00	-0-	-0-
Glenclyff	Cem.	CD	6488.00	825.00	7313.00	550.65	559.80	802.25	308.20	7621.20
E. Warren	Cem.	CD	4300.00	-0-	4300.00	328.56	124.25	105.00	347.81	4647.81
Clough	Cem.	CD	<u>3300.00</u>	<u>-0-</u>	<u>3300.00</u>	<u>204.03</u>	<u>89.94</u>	<u>176.00</u>	<u>117.97</u>	<u>3417.97</u>
TOTALS			69448.97	1025.00	70473.97	3005.56	2583.67	4815.25	773.98	71247.95
Dow,E.	School	CD	3,575.15	-0-	3575.15	-0-	194.24	194.24	-0-	3575.15
Little, F.	School	CD	1,000.00	-0-	1000.00	-0-	54.33	54.33	-0-	1000.00
Little, Wm.	School	CD	<u>7150.27</u>	<u>-0-</u>	<u>7150.27</u>	<u>-0-</u>	<u>388.50</u>	<u>388.50</u>	<u>-0-</u>	<u>7150.27</u>
TOTALS			11725.42	-0-	11725.42	-0-	637.07	637.07	-0-	11725.42

CAPITAL RESERVE

3/08/94	POLICE	CD	6000.00	2000.00	8000.00	269.96	100.45	-0-	370.41	8370.41
3/14/95	AMB.	CD	1000.00	500.00	1500.00	27.70	15.75	-0-	43.45	1543.45
4/13/79	FIRE TRK.	CD	45,000.00	10,000.00	55000.00	3694.10	772.16	-0-	4466.26	59466.26
3/14/86	HWY. EQUIP.	CD	6,234.13	1000.00	7234.13	410.00	84.36	-0-	494.36	7728.49
3/15/89	SCHOOL	CD	-0-	-0-	-0-	1731.67	105.52	-0-	1837.19	1837.19
3/08/94	LAND FILL	CD	11,000.00	2,000.00	13000.00	1215.88	68.86	-0-	1284.74	14284.74
3/08/94	REVAL.	CD	11,000.00	2,000.00	13000.00	1447.00	68.86	-0-	1515.86	14515.86
3/12/96	LIBRARY	CD	1000.00	500.00	1500.00	27.80	24.84	-0-	52.64	1552.64
3/14/95	TN. HALL	CD	9500.00	-0-	9500.00	183.84	92.87	-0-	276.71	9776.71
3/14/95	TN. BRIDGES	CD	-0-	-0-	-0-	4521.51	137.47	-0-	4658.98	4658.98
3/14/95	HWY. BLDG.	CD	2500.00	1000.00	3500.00	58.98	65.87	-0-	124.85	3624.85
TOTALS			93234.13	1900.00	112234.13	13588.44	1537.01	-0-	15125.45	127359.58
GRAND TOTAL			174408.52	20025.00	194433.52	16594.00	4757.75	5452.32	15899.43	210332.95

DEPARTMENT OF REVENUE ADMINISTRATION
1997 TAX RATE COMPUTATION

	Town/City Portion	Tax Rate
Appropriations	285,038	
Less: Revenues	238,459	
Less: Shared Revenues	3,406	
Add: Overlay	4,874	
War Service Credits	<u>9,200</u>	
Net Town Appropriation	57,247	
Special Adjustment	<u>0</u>	
Approved Town/City Tax Effort		57,247
Municipal Tax Rate		<u>1.55</u>

	School Portion	
Due to Local School	\$978,266	
Due to Regional School	0	
Less: Shared Revenues	<u>10,708</u>	
Net School Appropriation	967,558	
Special Adjustment	<u>0</u>	
Approved School Tax Effort		967,558
School Tax Rate		<u>26.21</u>

	County Portion	
Due to County	60,502	
Less: Shared Revenues	<u>696</u>	
Net County Appropriation	59,806	
Special Adjustment	<u>0</u>	
Approved County Tax Effort		59,806
County Tax Rate		<u>1.62</u>

Combined Tax Rate	29.38
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Total Property Taxes Assessed	\$1,084,611
Less: War Service Credit	9,200
Property Tax Commitment	1,075,411

	Proof of Rate	
Valuation	Tax Rate	Assessment
36,916,653	29.38	\$1,084,611

EXECUTIVE BUDGET FOR 1998

	97 Appropriation	97 Spent	Over/Under	98 Proposed
Secretary	11,000.00	13,173.21	+ 2,173.21	8,449.00
911	1.00	-0-	- 1.00	400.00
Selectmen	2,600.00	2,600.00	-0-	1,000.00
Chairman				800.00
Member				800.00
Member				
Trustee/Bkp:				
Marie Spencer (Bkp.)	200.00	200.00	-0-	200.00
Randy Whitcher	25.00	25.00	-0-	25.00
Esther Whitcher	25.00	25.00	-0-	25.00
Overseer	100.00	100.00	-0-	100.00
Health Officer	100.00	100.00	-0-	100.00
Patriotic/flags	200.00	206.654	+ 6.64	1.00
Miscellaneous	749.00	-0-	- 749.00	--0-
TOTAL EXECUTIVE	15,000.00	16,429.85	+ 1,429.85	11,900.00

FINANCIAL ADMINISTRATIVE BUDGET

Tax Collector's Salary	\$6,000.00	-0-	+ 6,000.00	\$6,000.00
Dep. Tax Collector Salary	50.00	50.00	-0-	50.00
Computer	-0-	593.60	- 593.60	-0-
Audit	5,000.00	4,800.00	+ 200.00	5,000.00
Telephone	2,000.00	1,365.77	+ 634.23	2,000.00
Computer Services	1,000.00	-0-	+ 1,000.00	1,000.00
Tax Collecting Expenses	2,500.00	2,878.52	- 378.52	2,500.00
Treasurer's Salary	1,500.00	1,500.00	-0-	1,500.00
Current Use Application	-0-	-0-	-0-	-0-
Gen. Supplies	650.00	353.37	+ 296.63	650.00
Shipping fees	-0-	41.00	- 41.00	-0-
Office Supplies	1,300.00	1,509.93	- 209.93	1,300.00
Postage	875.00	1,033.26	- 158.26	875.00
P .O. Box	15.00	32.00	- 17.00	15.00
Equipment Repair	500.00	269.87	+ 230.13	500.00
Mileage	200.00	74.88	+ 125.12	200.00
Bank Charge	100.00	212.70	- 77.70	100.00
Registrar of Deeds	100.00	286.48	- 186.48	100.00
Law Books and Hand Books	550.00	675.69	- 125.69	550.00
Seminar & Meetings	300.00	25.00	+ 275.00	300.00
Consortium Fees	100.00	-0-	+ 100.00	100.00
TOTAL FINANCIAL				
ADMINISTRATION	\$22,740.00	\$15,702.07	+ \$ 7,072.93	\$22,740.00

GOVERNMENT BUILDINGS

	1997 BUDGET	1997 SPENT	(OVER) UNDER	1998 PROPOSED
Highway Garage:				
Electric	500.00	299.88	200.12	400.00
Oil	600.00	544.52	55.48	600.00
Maintenance	-0-	25.00	(25.00)	25.00
Improvements	<u>325.00</u>	<u>-0-</u>	<u>325.00</u>	<u>150.00</u>
TOTAL	1425.00	869.40	555.60	1175.00
Town Office & Fire Station				
Electric	950.00	941.84	8.16	1000.00
Oil	1500.00	1319.61	180.39	1500.00
Water/SMSWD	-0-	40.00	(40.00)	250.00
Maintenance	50.00	486.46	(436.46)	100.00
Repair	150.00	944.79	(794.79)	150.00
Imp./Supplies	<u>-0-</u>	<u>153.64</u>	<u>(153.64)</u>	<u>150.00</u>
TOTAL	2650.00	3886.34	(1236.34)	3150.00
Town Hall				
Electric	700.00	821.74	(121.74)	950.00
Oil	1000.00	1195.70	(195.70)	1100.00
Water/SMSWD	200.00	180.00	20.00	200.00
Gen. Supplies	25.00	289.22	(264.22)	250.00
Maintenance	50.00	20.89	29.11	50.00
Repair	<u>100.00</u>	<u>-0-</u>	<u>100.00</u>	<u>100.00</u>
TOTAL	2075.00	2507.55	(432.55)	2650.00
Bandstand				
Electric	250.00	190.43	59.57	250.00
TOTAL GOV'T. BLDGS.	6400.00	7453.72	(1053.72)	7225.00
Snow Removal	100.00	100.00		100.00

All Buildings: Total Costs for 1997 \$7453.72

All Buildings: Electricity for 1997 2253.89

1997 Electricity = 30% of all costs for buildings. As of January 1998, electricity up 15%.

1997 Electric cost x 15% plus = \$2591.97 est. Board has budgeted \$2600.00.

WARREN POLICE SERVICES BUGET

	1997 Budget	1997 Spent	Balance (over)	Proposed '98 see Art. 12
* Chief wages	3,000.00	2,015.00	985.00	
FICA	200.00	154.14	45.86	
Gen. Supplies	300.00	246.29	53.71	
Uniform Supply	100.00	-0-	100.00	
DARE	212.00	170.00	42.00	
G. Co. Sheriff's Dept.	1,320.00	1,320.00	-0-	
Telephone	300.00	114.44	185.56	
Gas/Oil	400.00	141.02	258.98	
Vehicle Repair	1,100.00	1,150.38	(50.38)	
Equipment	190.00	125.00	65.00	
Other/Witness Fee	-0-	33.80	(33.80)	
Operating subtotal	7,122.00	5,470.07	1,651.93	
Articles:				
Cruiser, Cap. Res. Fund	2,000.00	2,000.00	-0-	
Printer	200.00	132.50	67.50	
110W Radio	1,450.00	1,300.00	150.00	
Subtotal	3,650.00	3,432.50	217.50	
Grand Total	10,772.00	8,902.57	1,869.43	

* Resigned May. '97

Fire Department Budget Town Funds

	Budgeted <u>1997</u>	Spent <u>1997</u>	Over <u>Under</u>	Proposed <u>1998</u>
Telephone	\$300.00	\$628.87	-328.87	\$350.00
General Supply	\$1,000.00	\$1,144.98	-144.98	\$1,000.00
Communication	\$3,000.00	\$3,100.21	-100.21	\$2,500.00
Maintainence	\$1,000.00	\$2,616.99	-1,616.99	\$1,000.00
Gas/Oil	\$500.00	\$355.21	144.79	\$400.00
Vehicle Repair	\$1,500.00	\$722.38	777.62	\$1,000.00
Clothing	\$1,500.00	\$1,317.83	182.17	\$1,200.00
Reimbursements	\$2,000.00	\$1,675.00	325.00	\$2,000.00
Training	\$500.00	\$100.21	399.79	\$500.00
Forest Fires	\$1,000.00	\$0.00	1,000.00	\$1,000.00
New Equipment	\$1,650.00	\$0.00	1,650.00	\$6,000.00
Advertising	\$50.00	\$83.40	-33.40	\$49.00
Incentives	\$0.00	\$78.00	-78.00	\$1.00
Used Vehicle Purchase	\$0.00	\$3,000.00	-3,000.00	\$0.00
SUBTOTAL:	\$14,000.00	\$14,823.08	-\$823.08	\$17,000.00
<u>Enc. to 1997 Communications</u>	\$7,448.65	\$7,448.65		\$0.00
<u>CRF Fire Truck</u>	\$10,000.00	\$0.00		\$9,000.00
TOTAL:	\$31,448.65			\$26,000.00

1998 HIGHWAY DEPARTMENT BUDGET

	Budget 1997	Spent 1997	Proposed 1998
Wages: *Michael Wright	20,800.00		20,800.00
** Steven Bancroft			
Overtime:	5,700.00		5,700.00
Wages for	10,000.00		10,000.00
Hired Help Justin Adams			
Harry Wright, Jr.			
Total Labor:	36,500.00	30,822.29	36,500.00
Sub Contractors	3,000.00	4,046.04	3,000.00
General Supplies	3,000.00	1,531.44	2,000.00
Telephone	500.00	601.85	600.00
Maint./ Repairs	6,000.00	6,580.56	6,000.00
New Equipment	3,000.00	3,344.43	2,000.00
Equipment Rental (Chipper)	1,000.00	225.00	250.00
Equipment Replacement	1,500.00	449.44	1,000.00
Communications (Pager)	100.00	214.57	225.00
Drug & Alcohol Testing	-0-	84.75	-0-
Tires	300.00	520.00	1,800.00
Gas & Oil	2,600.00	2,727.30	2,600.00
Mileage	-0-	89.02	100.00
Safety	-0-	-0-	100.00
Total Operating Expenses	21,000.00	20,414.40	19,675.00
Block Grants:			
1996	7,857.96	7,857.96	-0-
1997	26,371.07	14,003.33	12,367.74
1998	-0-	-0-	26,884.77
Encumbered: Cape Moonshine Rd.	3,000.00	3,000.00	-0-
Total Block Grant/Encumbered	37,229.03	24,861.29	39,252.51
GRAND TOTAL:	94,729.03	76,097.98	95,427.51

* Resigned 11/28/97

** Appointed

TRANSFER STATION BUDGET

ITEM	1997 APPROPRIATED	1997 SPENT	(OVER)/UNDER	1998 PROPOSED
Wages	5500.00	5685.00	(185.00)	4940.00
Supplies	400.00	153.93	246.07	300.00
Mileage	200.00	69.16	130.84	150.00
Recycle (haul)	1000.00	925.00	75.00	1000.00
Phone	250.00	524.00	(274.00)	600.00
Managerial Differential	600.00	450.00	150.00	600.00
Waste Disp.	15000.00	15888.00	(888.00)	16500.00
Misc.	500.00	873.99	(373.99)	500.00
Electric	-0-	25.63	(25.63)	350.00
Safety	-0-	-0-	-0-	60.00
TOTALS	23450.00	24594.71	1144.71	25000.00

1997 TAX COLLECTOR'S REPORT

Fiscal Year Ending December 31, 1997

-DR-

Levies of:	1997	1996	1995
Uncollected Taxes			
Beginning of Fiscal Year:			
Property Taxes		175,243.26	5,118.90
Yield Taxes			
Taxes Committed	1,079,580.89		
Land Use Change			
Yield Taxes	38,166.07		
Overpayments:			
Property Taxes	20.29	248.99	
Yield Taxes			
Costs			
Interest Collected:			
On Delinquent Taxes	1,442.25	11,969.15	246.38
Yield Tax			
TOTAL DEBITS	1,119,209.50	187,461.40	5,365.28

-CR.-

Remitted to Treasurer			
During Fiscal Year:			
Property Taxes	864,731.68	173,760.42	1,541.56
Land Use Change			
Yield Taxes	13,185.28		
Interest	1,442.25	11,969.15	226.38
Penalty/Costs			20.00
Abatements Made:			
Property Taxes	342.87	919.30	
Yield Taxes	1,558.59		
Uncollected Revenue:			
Property Taxes	214,526.63	812.53	3,577.34
Land Use Change			
Yield Taxes	23,422.20		
TOTAL CREDITS	1,119,209.50	187,461.40	5,365.28

SUMMARY OF TAX LIEN ACCOUNTS

Fiscal Year Ended December 31, 1997

-DR-

Levies of:	1997	1996	1995	1994
Unredeemed Taxes:		48,586.61	28,406.45	9,762.42
Balance at Beginning of Fiscal Year				
Liens Executed During Year	69,813.13			
Interest/Costs	3,264.97	3,048.04	4,779.74	2,612.10
Sale/Lien Execution				
TOTAL DEBITS	73,078.10	51,634.65	33,186.19	12,374.52

-CR-

Remittance to Treasurer:				
Redemptions	10,257.89	21,383.48	17,655.17	4,945.54
Interest/Costs	3,264.97	3,048.04	4,779.74	2,612.10
(After Sale or Lien Exec.)				
Abatements of Unredeemed Taxes				

Liens Deeded to Town				
Unredeemed Taxes on				
Initial Sale/Lien	59,555.24	27,203.13	10,751.28	4,816.88
TOTAL CREDITS	73,078.10	51,634.65	33,186.19	12,374.52

Respectfully Submitted
Sharon L. Pushee
Tax Collector

TOWN CLERK'S REPORT

January 1, 1997 - December 31, 1997

1997 Motor Vehicle Permits	\$68,991.00
1997 Filing Fees	13.00
1997 Dog License Issued	758.00
1997 Marriage Licenses	90.00
1997 Vital Statistics	115.40
Returned Checks (6)	- 409.00

TOTAL REMITTED TO TOWN TREASURER	\$69,558.40
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Respectfully Submitted
Sharon L. Pushee, Town Clerk

TREASURER'S REPORT
YEAR ENDING DECEMBER 31,1997

CITIZENS BANK:

DEPOSITED BY : TAX COLLECTOR

1993 Redeemed Property Tax	5,673.35
1993 Redeemed Tax Interest	2,574.80
1993 Redeemed Tax Costs	198.00
1994 Property Tax	11.88
1994 Property Tax Interest	3.21
1994 Redeemed Property Tax	17,655.17
1994 Redeemed Tax Interest	4,160.41
1994 Redeemed Tax Costs	323.00
1995 Redeemed Property Tax	21,711.38
1995 Property Tax Interest	2,765.42
1995 Redeemed Costs	360.00
1996 Property Tax	69,384.46
1996 Property Tax Interest	4,434.92
1996 Redeemed Tax	5,409.04
1996 Redeemed Tax Interest	216.16
1996 Redeemed Costs	594.58
1996 Yield Tax	801.87
1996 Yield Tax Interest	82.47
1997 Property Tax	826,273.73
1997 Property Tax Interest	1,405.84
1997 Yield Tax	21,735.60
Deposit error	(-.02)
Check fee	10.00
No Breakdown	1,368.24
NSF Check	(-707.57)
NSF Check Bank fee	<u>(-5.00)</u>
	\$986,440.94

CITIZENS BANK:

DEPOSITED BY: TOWN CLERK

Dog Licenses	758.00
Motor Vehicle Permits	64,926.00
Marriage Licenses	90.00
Miscellaneous	114.00
Vital Statistics	7.00
NSF Checks	(-428.00)
NSF Check fees	(-25.00)
Deposit Errors	26.40
	65,468.40

Balance - January 1, 1997	0
Deposits - Tax Collector	986,440.94
Deposits - Town Clerk	65,468.40
Interest received	222.13
Total Deposits	1,052,131.47

Treasurer's Report Cont'd.

Transfers to Community Guaranty Savings Bank	(-978,460.00)
Cost of Checks and Deposit Slips	<u>(-38.70)</u>
Balance - December 31, 1997	73,632.77

This account was set up by the Selectmen for the use of the Tax Collector to make deposits.
This account has not been audited as of the printing of this report.

Received From:

Tax Collector

1995 Property Tax Interest	300.00
1995 Redeemed Tax	100.00
1995 Redeemed Tax Interest	6.00
1995 Redeemed Tax Costs	20.00
1996 Property Tax	39,225.68
1996 Property Tax Interest	596.30
No Breakdown	<u>8,135.07</u>
Total Received from Tax Collector	48,383.05

Town Clerk

Motor Vehicle Permits	<u>4,035.00</u>
Total Received From Town Clerk	4,035.00

OTHER INCOME

N. H. Highway Block Grant	27,640.25
Building Permits	60.00
Current Use Applications	36.96
Cemetery Lots	825.00
Current Use Applications	24.64
Dividend	1,467.51
Forest (96)	714.47
Interest - Checking Accounts	194.28
Interest - Passbook	8,840.58
Miscellaneous	
Copies	21.25
Fire Training	50.11
Forest Fire	60.75
Franchise Fee	1,352.00
Postage	.32
Sale of Copier	175.00
Sale of Town Property	651.00
Void Check (96)	19.65
Use of Town Equipment	380.00
P.I.L.T.	11,617.00
Police Dept. - Witness Fee	36.80

Refunds

Workmen's Comp. Overpayment	249.00
NYNEX Overpayment	60.87

Treasurer's Report Cont'd.

Reimbursements			
Base Station			3,354.00
Health Insurance	997.36		
Parks & Rec. Camp			2,677.72
Rent - Town Hall			4,500.00
Revenue Sharing - State of N.H.			19,544.25
Rooms & Meals Tax - State of N.H.			8,865.20
Transfer Station:			
	User Fees	11,900.00	
	Stickers	95.00	
	K. Bancroft, Jr.	589.25	
	Salvage	209.20	
	Stump Dump	25.00	12,818.45
Transfers from Citizens Bank			978,460.00

TOTAL DEPOSITS **\$ 1,138,112.47**

ACCOUNT RECONCILIATION

Balance - January 1, 1997	382,138.87
Deposits	<u>1,138,112.47</u>
	1,520,251.34
Selectmen's orders	<u>1,308,594.07</u>

FUNDS AVAILABLE

WOODSVILLE GUARANTY SAVINGS BANK - CHECKING

Balance - December 31, 1997 \$117.95

COMMUNITY GUARANTY SAVINGS BANK - CHECKING

Balance - December 31, 1997 \$49.89

COMMUNITY GUARANTY SAVING BANK - PASSBOOK

Balance - December 31, 1997 \$211,489.43

TOTAL FUNDS AVAILABLE **\$ 211,657.27**

Deficit for year ending December 31, 1997 **(-96,848.83)**

OTHER ACCOUNTS

WARREN EMERGENCY MANAGEMENT

Balance - January 1, 1997	6,259.18
Deposits	213.00
Interest	35.15
Withdrawals	
Morrill Construction	(-5,485.00)
Wages	(-7.25)
Postage	<u>(-1.70)</u>
Balance - December 31, 1997	\$ 1,013.38

TIMBER TAX ESCROW ACCOUNT

Balance - January 1, 1997	9,357.47
Bond Deposits	15,455.84
Interest	303.51
Bond Withdrawals	<u>(-17,058.91)</u>
Balance - December 31, 1997	\$ 8,057.91

BATCHELDER BROOK ROAD ESCROW

Balance - January 1, 1997	2,960.93
Interest	<u>143.76</u>
Balance - December 31, 1997	\$ 3,104.69

WARREN HOUSING IMPROVEMENT PROGRAM

Balance - January 1, 1997	6,711.72
Interest	308.98
Withdrawals	
Legal Expenses	(-221.78)
Assistance	<u>(-700.00)</u>
Balance - December 31, 1997	\$ 6,098.92

The Town Accounts have not been audited as of the printing of this report.

Respectfully Submitted,
Susan W. Spencer, Treasurer

SCHEDULE OF ASSETS OF TOWN PROPERTY

	Land	Building	Equipment
Town Hall	\$26,050.00	\$66,400.00	\$3,000.00
Library	22,450.00	38,100.00	51,000.00
Fire Station/Town Office	52,600.00	99,300.00	11,000.00
Fire Department	-0-	-0-	162,500.00
Highway Department	15,500.00	8,100.00	135,026.00
School	70,500.00	496,800.00	33,624.00
Police Department	-0-	-0-	6,455.00
Sanford Field	19,400.00	700.00	-0-
Transfer Station	12,400.00	1,500.00	1,288.00
Town Common	36,800.00	16,100.00	200.00
Monument Common	21,700.00	-0-	650.00
Town Forest	96,900.00	-0-	--0-
Railroad property	17,400.00	-0-	-0-
Map 7-157 (Batchelder Brook Rd.)	4,400.00	-0-	-0-
Wentworth School District	6,200.00	-0-	-0-
TOTALS	\$402,300.00	\$727,250.00	\$404,743.00

CURRENT USE REPORT

Total No. of Property Owners Under Current Use 128

Total No. of Parcels of Land Under Current Use 304

TYPE	NO.OF ACRES
Farm Land	412.30
Forest Land	9,775.50
Unproductive	75.00
Wet Land	135.26

NEW APPLICANTS GRANTED FOR 1997

Farm Land	11.0
Forest Land	155.5

TOTAL NUMBER OF ACRES IN CURRENT USE

Farm Land	423.30
Forest Land	9,931.00
Unproductive	75.00
Wet Land	135.26
TOTAL NUMBER OF ACRES	10,564.56

SUMMARY OF VALUATION

	ACRES	1997 ASSESSED VALUATION
VALUES OF LAND ONLY		
Current Use	10541	800,421
Residential	14,146	20,031,432
Commercial	35.7	476,008
Total of Taxable Land		21,307,861
Tax Exempt & Non Taxable Land		17,259
VALUE OF BUILDINGS		
Residential		14,074,081
Manufactured House		1,209,402
Commercial		786,359
Total Taxable Buildings		16,069,842
Total Non Taxable Buildings		85,481
Gross Value of Tax Exempt Properties		350,000
UTILITIES		
New England Hydro		6,252,024
New England Power		201,096
N.H. Electric Coop.		860,095
Total Utilities		7,313,215
Valuation Before Exemption		37,377,703
Tax Exemptions (25)		350,000
NET VALUE on which tax rate is computed		37,027,703
GROSS TAX		1,087,873
Less Tax Credits		9,200
PROPERTY TAX COMMITMENT		1,087,873
TAX RATE FOR 1997	29.38	

WAGES, SALARIES, PAYMENT FOR SERVICES 1997**TOWN GENERAL FUND**

Justin Adams	Highway/ Assistant	5,812.88
Shauna Ball	Parks & Rec.	200.00
Steven Bancroft	Road Agent	2,627.50
George Bloom	Selectman	800.00
Kevin Brown	Parks & Rec.	200.00
John Currier	Selectman	1,000.00
Lisa Currier	Supervisor of Check List	65.00
Sandra Hair	Selectman	800.00
Sandra Hobbs	Ballot Clerk	65.00
Constance Leighton	Librarian	4,306.50
Grover Libby	Transfer Station	1,442.00
Harold Libby	Transfer Station	63.00
Harriet Libby	Overseer	100.00
Barry MacDonald	Police Chief	2,015.00
Marilyn Messick	Librarian	82.50
William Morris	Cemetery	133.00
Angela Price	Secretary/Bookkeeper	13,173.21
James Price	Transfer Station	1,739.50
Clarence Pushee	Deputy Tax Collector '96	50.00
Sharon Pushee	Tax Collector '96	5,027.06
Marie Spencer	Bookkeeper/Trustee of Trust Funds	200.00
Susan Spencer	Treasurer	1,500.00
Melvin Trott	Transfer Station	2,940.50
Elaine Vieira	Health Officer	100.00
Shannon Weikert	Parks & Rec.	100.00
Hue Wetherbee, Jr.	Highway	32.50
Harry Wright, Jr.	Parks & Rec.	1,624.00
Harry Wright, Jr.	Highway/ Assistant	1,020.01
Michael W. R. Wright	Road Agent	21,375.00
Beth Zelenak	Librarian	51.50
TOTAL REPORTED W - 2		\$68,645.66

General Fund Continued:

Reg Bixby	Gravel - Highway	12,822.50
Mike Conrad	Repair Highway Vehicle	624.57
Sandra Hobbs	Deputy Town Clerk Fees	1,090.50
William Morris	Cemetery	635.00
Courtney Nolan	Fire & Highway	929.56
Randy Whitcher	Sub Contractor - Highway	2,230.00
Ron Whitcher	Sub Contractor - Highway	1,792.50
Sharon Pushee	Town Clerk - Fees	1,760.72
Robert Newton	Tax Maps	294.50
Don Keysar	Repair Highway Vehicle	637.50
Jack Bradley	Highway - Plow Snow	637.50

TOTAL REPORTED 1099 **\$23,129.25**

Carl Wright	Bldgs/Fire Dept/Trans. Sta.	470.50
Dan Sanborn	Repair Highway Vehicle	109.50
Andy Moglia	Weld - Highway & Trans. Sta.	210.00
Barry Young	Highway	225.00
Leslie Wright	Repair Highway Sander	25.00
Esther Whitcher	Trustee of Trust Fund	25.00
Glenna Wright	Trustee of Trust Fund	25.00

TOTAL NOT REPORTED 1099 **\$1,090.00**

TOTAL PAID TO INDIVIDUALS **\$92,864.91**

See Cemetery Trustee report for additional payments, which come from Trustees of the Trust Funds monies; interest on Trust Funds.

1997 Bond Requirement

Treasurer:	54,000	Town Clerk:	10,000
Tax Collector:	53,000	Trustees of Trust Funds	25,000
Deputy Tax Coll.	10,000		

OVERSEER OF PUBLIC WELFARE

Town of Warren - 1997

APPROPRIATION	\$1,500.00
April 16 - Bradford/Pratt's Oil (Gas)	\$35.92
May 14 - N.H. Electric Coop.	\$231.97
June 4 - Rite Aid - Medicine for 1 month	\$191.88
Aug. 14 - Country House Realty - Rent	\$400.00
Sept. 3 - Rite Aid - Medicine for 2 months	\$781.94
Sept. 24 - N.H. Electric Coop.	\$318.51
Sept. 24 - Ryzak Oil Co.	\$134.85
Sept. 24 - Warren Village Market/Fuel/Oil	\$7.50
TOTAL EXPENSES	\$2,102.57
OVERDRAFT	(\$602.57)

Respectfully Submitted,

Harriet Libby

1997 AUDITOR'S REPORT

We have audited the general-purpose financial statements of the Town of Warren, as of and for the year ended December 31, 1996, and have issued our report thereon, which was qualified as indicated therein, dated April 15, 1997.

We conducted our audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement.

The management of the Town of Warren is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of general-purpose financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general-purpose financial statements of the Town of Warren for the year ended December 31, 1996, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general-purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a condition in which the design or operation of one or more of the specific internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material in relation to the general-purpose financial statements being audited may occur and not be detected within a timely period by

employees in the normal course of performing their assigned function.

As we discussed, matters involving record keeping in the Tax Collector's Office and the timeliness of tax deposits were considered to be material weaknesses as defined above. We are pleased that the community has implemented appropriate measures to rectify these deficiencies which were considered in the planning of our audit.

This report is intended for the information of management, and the Town. However, this report is a matter of public record, and its distribution is not limited.

Paul Mercier, CPA

The Mercier Group, a professional corporation

1997 REPORT OF EMERGENCY MANAGER

1997 was a quiet year with no big problems or floods but there is still a lot of work to be done on the Baker River to control erosion and reduce property damage.

I have applied for 404 monies. This is a Pemi River watershed mitigation program. Towns along any river bordering or entering the Pemi River are eligible. When the money will be released is not known at this time as the entire study has not yet been completed. This program is to be at least of 4 years duration. What is known, is that any money received will be by Federal, State and Town funding, with Towns picking up 25% of the cost.

Respectfully submitted,
George W. Bloom
Emergency Manager

JOINT LOSS RISK MANAGEMENT 1997 ANNUAL REPORT

In 1996 the town of Warren came under a mandate by the N. H. Compensation Fund to set up a Joint Loss Risk Management Committee to draw up a comprehensive safety policy for each department in the Town and the Town in general. The committee is comprised of a Selectman, Health Officer, Fire Dept. representative, Road Agent and Warren/Wentworth Ambulance representative.

The Safety Policy took many long hours of study and numerous revisions but was finally completed and sent to the State.

Supplying safety equipment to certain Town departments was required and supplied.

Transfer Station: Fire extinguisher, telephone, first aid kit, portable eye wash station and gloves.

Library: Fire extinguisher, exit signs, no smoking signs, first aid kit and rubber gloves.

Highway Dept.: Portable eye wash station, steeled toed work boots, chaps and safety goggles.

Fire Dept. and Ambulance personnel: Special gloves for contamination and to operate the jaws of life.

These items will be replaced, as needed, by each department. They will be purchased by funds needed to insure that safety equipment needed will be issued. The responsibility of maintenance of the safety equipment issued will be departmental.

Much more work must be done to set up periodic inspections for safety problems and to maintain check off lists, as required by law.

I would like to thank all who worked so hard on this project and to know that the Town appreciates their efforts to make Warren a safer place to work and live.

Respectfully,
George Bloom
Chairman

WARREN ECONOMIC DEVELOPMENT COMMITTEE 1997 REPORT

The Warren Economic Development Committee (EDC) was established as an ad hoc volunteer committee by unanimous vote of the Board of Selectmen on March 12, 1997. It was tasked with analyzing the economic factors which are impacting the Town and its people, and asked to present its findings in the form of a written report to the Board of Selectmen.

Members of the Economic Development Committee were appointed by the Board of Selectmen in March 1997. Initial members were Ed Paradis, Tom Macpherson, Irving Cushing, Randy Whitcher, and Bob Giuda. In June, 1997, Ed Paradis asked to be excused from the committee because of time constraints, and Pat Wilson was appointed by the Board of Selectmen to bring the EDC back to its full complement.

Each member of the EDC was assigned an area of responsibility, consistent with the overall objectives of the committee. Assignments were as follows:

- Bob Giuda - Committee Chairman and Administrator
- Irving Cushing - Demographics Research
- Randy Whitcher - North Country Council Representative
- Tom Macpherson - Government Affairs
- Pat Wilson - Private Sector/Business

On June 1, 1997, the committee adopted the following as precepts to govern all of its activities:

- I. The Warren Economic Development Committee is committed to significantly improving the economic condition of the Town of Warren while maintaining the quality of life associated with its existence as a small New England village.*
- II. The Town of Warren is in a condition of continuing economic decline.*
- III. To reverse its economic decline, the Town of Warren is faced with two economic imperatives: (1) Increase Revenues, and (2) Reduce Costs.*

On June 25, 1997, the Economic Development Committee hosted an Economic Summit I, bringing together for the first time those elected officials responsible for the financial obligations of the town: the Board of Selectmen and the School Board. The EDC presented data and information about the town and its economic situation. A very constructive dialogue resulted, including input from private citizens who attended, and a second Economic Summit was scheduled.

Economic Summit II was held on August 21, 1997, with the same officials attending. This meeting produced a commitment to seek level funding for the Town and School budgets, based upon the economic and demographic data presented by the EDC at the first Summit meeting. This meeting also resulted in reaffirmation of all parties' commitment to constructive dialogue and positive outcomes. Several working sessions were then scheduled to enable community leaders and the EDC to work constructively towards the goal of level funding.

While looking to stop the rise in operating expenses facing the community, the EDC was also searching for a process by which we could comprehensively evaluate the town in terms of structure, function, and possible economic opportunities. After some research, the New Hampshire Rural Development Council (NHRDC) was invited to perform a Community Visit. This visit is designed to help communities better understand the assets and liabilities of the town and its people, and to provide networking opportunities with available resources.

The NHRDC Community Visit took place on Thursday, October 2, 1997. It was well publicized, and involved a significant number of town officials, volunteers, and citizens. The Final Report of the NHRDC was presented to the town at a public meeting on Thursday, December 11, 1997. A copy of the Final Report is maintained at the Economic Development Library in the Town Office.

Also in October, the EDC applied through the North Country Council for a Department of Environmental Services grant to fund a Natural Resource Mapping and Suitability Analysis, designed to produce a series of maps and overlays detailing the soil, forest, and water resources of the town and analyzing the functions for which the various parts of the town, as a whole, are best suited. Unfortunately, the DES grant was denied, and the mapping project has been tabled for the time being.

The future of the Economic Development Committee rests with the Board of Selectmen and the people of Warren. While we are not a necessary component of town governance, we have brought to light the fact that our community is faced with two choices: reacting as we have in the past and suffering at the hand of forces at work in today's global economy, or working together to develop and implement our own vision for the town of Warren, harnessing those same forces to benefit our people and our community.

WARREN FIRE DEPARTMENT REPORT

1997 ANNUAL REPORT

1997 has been another good year for the Department. We are finally in, and on-line with Lakes Region Mutual Aid, and its a good feeling as Fire Chief to know all the help we can call on in a major situation can be here with one call to dispatch center. Anything from a ladder truck to a cascade (Air system for SCBA).

A special thank-you to the staff at the Glencliff Home for all their years of dispatching Warren Fire Dept.

This year we purchased Wentworths pumper, as they replaced theirs with a new truck. The Dept. used \$3,000 of the budget money and \$4,000 of our own fund raising monies to pay for the truck. It is a great asset to our Depts. ability to strike a fire in the beginning. We have also contracted North Country Firetruck Resources to maintain a maintenance program for all our trucks. This has proven to work out great because we as volunteers don't always have the extra time to do the things that need to be done. Its important to have the trucks in perfect operating order all the time.

In 1998 we have plans to get a water/ice rescue unit added to our Dept. We also have had a donation of a piece of land, which with the Warren/Wentworth Ambulance Service will plan to construct a new station. It will take a lot of time and energy, we look for your support. In the future we would like to order a new truck to fit our needs and not have to worry about it fitting in our station. We are starting to look into the truck specifications and are asking for a few volunteers to get involved with this committee. If you are interested, let us know.

This years fire fighter of the year goes to Hue Wetherbee, Jr.. Hue has shown leadership and loyalty to the Dept. He is probably the youngest to ever receive the award, but his desire to serve and protect is outstanding and we praise him for his devotion to the Dept. "Keep up the good work Hue."

We actually have a small membership roster, but I would put these 12 men & women against any 20 - 30 membership Dept. when the going gets rough. If anyone would like to join the Dept. we are always willing to accept new members.

In closing, I would like to thank all members for their time and energy for another safe and productive year. Also, for the support from you, the town's people. We strive to protect your families and your property. Please take notice that 911 is the number to call for all Police, Fire, and Medical Emergencies. Take a few minutes, today, to check your smoke detectors and practice a fire drill with your children, it may save the life of a loved one.

Respectfully submitted,
David Riel, Fire Chief

FIRE FIGHTERS

David Riel, Chief, 40R1
Justin Adams, Firefighter
Hue Wetherbee, Deputy Chief, 40R2
Tim Sackett, Firefighter
Marty Martin, Firefighter
John Peck, Firefighter
Don Bagley, Deputy Chief, 40R3
Marty Martin, Firefighter
Bill Barth, Capt., 40M1
David Chase, Jr., Explorer
David Heath, Capt. 40M2
Donna Hopkins, Treasurer
Hue Wetherbee, Jr., Capt. 40T1
Steve Erickson, Secretary/Firefighter
Kevin Hopkins, Firefighter
Harry Wright, Safety Officer
Arthur Heath, Firefighter
Dennis Smith, Station Watchman

1997 PLANNING BOARD REPORT

The Planning Board saw a variety of business from lot line adjustments to minor sub-divisions. The biggest problem that we have had to work around is being short handed. After being elected last year, the nominee found that his schedule was too full and resigned. This year there are three positions to be filled; a three year term, a two year term and a one year term. If there are any questions about lot line adjustment or sub-divisions, be sure to stop by the Selectman's Office on the first thursday evening of each month at 7:00 p.m., or contact any member of the Board or an alternate.

Respectfully submitted,
David Chase

1997 WARREN TRANSFER STATION REPORT

The year at the Transfer Station was highlighted by an extraordinary increase in the volume of material brought into the facility. The higher income, for the Town, generated by this larger volume can be confirmed by consulting the Treasurer's Report. The flip side of the coin, however, is an increase in Waste Management Disposal costs also generated by the larger volume. This cost can be held down by dedicated recycling.

We continue to maintain our recycling program for many items. To update your information, ask for our green sheet when you are at the station. It is a fact that the supply exceeds demand, at the present time, thus the low market for recycled materials. I do see some signs of a turn around on some items, however.

Through the efforts of Grover Libby we were able to obtain a sound weather proof mobile home for recycled storage. Our thanks to Grover, Ron Whitcher (the hauler) and Charles Rayno (who donated the building). We hope to make further improvements to our facility, which are necessary, and with the support of the towns people. Please consider the warrant articles for that purpose.

The N.H. Dept. of Environmental Services has told us that we cannot expand our landfill space, the "footprint", which will make it necessary to change the rules regarding some items brought in for disposal, especially in the burn and glass areas. More information will be forthcoming. Meanwhile, check with the attendant before unloading.

With funding by the State and the Pemi-Baker Solid Waste District it was a successful household hazardous waste day at the Plymouth Facility in June. Many items were from Warren that were collected and disposed in an environmentally safe manner.

I cannot close this report without thanking Grover Libby and Jim Price who diligently carried on in my place while I was recovering from my illness. A heartfelt thank you also goes to those Town departments and offices who gave assistance and support and I would like to single out Angie Price, the Secretary for the Town, in particular, for her help.

Respectfully Submitted,
Melvin E. Trott
Licensed Operator
Transfer Station

PEMI-BAKER SOLID WASTE DISTRICT

The Pemi-Baker Solid Waste District committee met seven times during the 1997 calendar year. The District continued its work of organizing the Household Hazardous Waste program for the 11 Pemi-Baker District towns and keeping each other apprised of recycling news and initiatives.

In June of 1997, the District held its biennial Household Hazardous Waste collection day. The collection sites were held at three district town's facilities (Ashland, Plymouth, and Campton/Thornton), where over 1,950 gallons of materials were collected. Ashland, Campton/Thornton, Plymouth, and Rumney also collected paint and batteries for recycling year round resulting in the collection of an additional 500 gallons of paint. The District received grants from the State of New Hampshire, Department of Environmental Services (NHDES) to help cover the disposal and coordination costs of both programs.

This was our first year for a fluorescent light tube collection program. All the District's towns collected tubes at their facilities. In August and December the collected tubes were brought to the Plymouth facility where they were picked-up for recycling by Global Recycling Technologies. This was a very successful program as we recycled nearly 5000 feet of light tubes.

During the upcoming year the District committee will again organize and coordinate paint & battery and fluorescent light tube recycling and will continue to explore possible options for regional cooperative projects which could ultimately save the towns money on solid waste disposal, transportation, and recycling. Citizens interested in participating in the process are welcome to attend the District meetings. Each town receives notices of upcoming meetings and information regarding the place and time of meetings should be available at your town offices.

Respectfully submitted,
Robert Berti, Chairman
Daniel Woods, District Coordinator

CEMETERY TRUSTEE'S ANNUAL REPORT 1997

The Board of Selectmen appointed Robert Newton to fill out the remaining year until our 1998 Town Meeting. Edward Ball came on this year and has been a great asset, attending meetings, cutting brush, etc. A big thanks to Ed. **W.V. Cemetery:** We made most of the suggested improvements. The Entrance Posts on all five gates were made to look almost new. We started selling lots in 2nd section of the 3rd New Yd. and Robert has laid this out according the plan. **E.W. Cemetery:** The Donald Cail lot has been cleared so this cemetery can now be expanded. **Glenclyff Cemetery:** Some brush was cut, Locust trees still a problem and as yet no fence. Robert suggested we contact the State of NH to see if we could acquire one acre of the Davis-White State Forest, which is directly across the road, for future expansion of this cemetery. We have received two correspondence from the Department of Resource and Economic Development in regards to our inquiry. Special thanks to Robert for all his efforts in this project, sketches, plans, etc. **Clough Cemetery:** Needs some stone work. If anyone has any questions, or are interested in helping out, we meet the first Monday of every month at 7:00 p.m. at the Town Office building. We want to thank all who helped out in any way in our cemeteries. Deeds have not, as yet, been located.

CEMETERY TRUSTEE'S FINANCIAL REPORT

Town Appropriation \$2100.00

Expenses

Roy Sabourne - Mylar \$48.00
Robert Newton-Loam-WVC 60.00
Tuck Press-Ad 43.00
Burning Bush-E-post repair 14.02
William Morris-E-post repair 133.00
Nelson Kennedy-E-post repair 45.00
Charles Curtis-E-post repair 449.58
Burning Bush-gate closer 31.05
Justin Adams-mow/etc. 70.00
William Morris-mow/etc. 635.00
Total spent \$1,528.65
Balance \$517.35
Paid to Tr. of Trust Funds \$517.35

Sale of Lots

Warren Village Cemetery

Joan M. Matthews \$200.00
Second Section 3rd New Yard
Lot No. 52 (A&B) 3rd New Yard

Glenclyff Cemetery

Robert E. Fillinger \$400.00
Lot No. 7 (A,B,C,D) 3rd New Yard
Daivd & Ethelyn Ball \$225.00
Lot No. 44 (A&B) 4th New Yard
Total of Lots Sold \$825.00

TRUST FUND EXPENSES

Warren Village Expenses

Justin Adams-mow/equip. \$449.00
Tim Hebb-mow/etc. 57.00
William Morris-mow/etc. 3,110.00
Total \$3,616.00

East Warren Cemetery

William Morris \$105.00

Clough Cemetery

Justin Adams-mow/equip. \$14.00
Tim Hebb-mow/etc. 12.00
William Morris-mow/etc. 150.00
Total Spent \$176.00

Glenclyff Cemetery

Justin Adams-mow/equip. \$94.75
Tim Hebb-mow/etc. 22.50
William Morris-mow/etc. 685.00
Total Spent \$802.25

Total of all cemeteries \$4,699.25
Gandin Bros. 116.00
Total Expenses \$4,815.25

Other Income:

(Corner Markers) \$250.00

Respectfully Submitted,

Cemetery Trustees

Robert Newton
Nelson Kennedy
Ed Ball

OLD HOME DAY 1997

First we wish to thank everyone for a great old home day weekend in 1997.

This will our 5th year and our expenses go up each year. We do the best we can with what money we have, but it just isn't enough.

There are things like bands and other entertainment for all to enjoy, facilities for the grounds and sanitation. These items do not come cheap. We must guaranty these people that we can pay them and these are just the tip of the iceberg, as we might say. There are many expenses that do not show, phone calls & advertizing to name just a few. Getting onto the internet last year helped us. Many letters are written and we must pay for postage, paper advertising, television and radio station ads. When the weather is against us we still have the same expenses but less money coming in from the public. The fireworks are a very big expense but we have been told that they are just about the best around. We can thank Jack Bradly for this.

We really need your help this year more than ever before for our big "5".

Our meetings will be held on the first tuesday of each month at the Warren School at 7:00 p.m.

Respectfully Submitted,
Lois Buttrick, Secretary

OLD HOME DAY 1997 Treasurer's Report

Balance - January 1, 1997 \$1,610.88

DEPOSITS

TENT RENTALS	150.00
TOWN APPROPRIATION	5,000.00
PLAY	62.00
DONATIONS	25.00
OLD HOME DAY	1,663.34
INTEREST	23.12
2 UNCLAIMED CKS. (PARADE)	50.00

Total Funds Available \$6,973.46

EXPENSES

OLD HOME DAY	5,367.29
BANK CHARGES	36.00
POSTAGE	32.00
WARREN 4H (CK. REPLACEMENT)	75.00

TOTAL \$5,510.29

Balance Available - December 31, 1997

WELLS RIVER	\$2,290.97
COMMUNITY BANK	211.22
COMMUNITY BANK	571.86

TOTAL \$3,074.05

Respectfully Submitted,
Marie Spencer, Treasurer

**JOSEPH PATCH LIBRARY
1997 REPORT**

The major news of the year has been the launching of a building fund drive and the achievement of our initial \$10,000 goal by year's end. We look forward to breaking ground on Memorial Weekend, just a year from the start of the drive, with the goal of building and capping the foundation for a new handicapped-accessible addition before snow flies. The campaign will continue with the hope that the Robb S. Evans Addition can be completed in three years. It is a pay-as-you-go effort to be financed wholly with voluntary contributions of cash, materials, and labor. Community support has been overwhelming. We are very grateful and are encouraged to believe that it will continue in the days ahead.

Circulation during the past year totaled 4,200 and borrowers totaled 1,845. The breakdown on circulation is as follows:

<u>Adult Books</u>	<u>Children's Books</u>	<u>Magazines</u>	<u>Audio-Visual</u>
1,609	1,182	858	551

The only school visitors were the kindergartners who took out 170 books and magazines. While school visits have diminished, it is encouraging to note that the circulation of children's books has actually increased. This is due, in part, to our summer reading program and to the help of Deborah Stupey who, once again, faithfully conducted ten Saturday morning story hours over the summer.

The library purchased 134 books, audio tapes, and video cassettes with funds provided by the town, income from the Henry M. Bixby Fund for children's books, other invested funds, and cash gifts. We also received many welcome gifts of books and tapes, 69 of which have been added to the collection, for a grand total of 203 acquisitions.

As always, the Inter-Library Loan Service coordinated by the State Library has served as an invaluable supplement to our collection. Special requests processed during the year totaled 198. These requests are facilitated not only by a computer terminal on loan from the State Library but also by a state-wide van service which picks up and delivers books to us each week.

The library belongs to a regional cooperative which provides a rotating collection of video cassettes. These, plus the loan of ten videos each month from the State Library, supplement the library's own growing collection. We now own 96 video and 74 audio cassettes.

A year ago we established a savings account for gifts to separate them from general funds and earmark them for special purposes. Gifts during the year totaled \$565 and included a \$500 donation to be spent on books once the library addition is completed. The account now stands at \$1,131.

Finally, we want to express our deep appreciation for the wonderful support we received from this community over the year. So many of you helped in so many different ways that it would be impossible to enumerate them. Please know that we are very grateful to you all.

Respectfully Submitted,
Constance Leighton, Librarian
Emily Evans, Chairman

Kristine Pettee, Secretary
Ann Heitz, Treasurer

JOSEPH PATCH LIBRARY FINANCIAL REPORT

Beginning balance January 9, 1997		\$2,115.15
<u>INCOME</u>		
Town Appropriation	\$9,800.00	
Investments income	428.70	
Henry M. Bixby Fund	107.46	
Investment Fund	321.24	
Interest from checking acct.	26.91	
Miscellaneous	<u>50.00</u>	
TOTAL		<u>10,305.61</u>
		\$12,420.76
<u>EXPENSES</u>		
Wages	\$4,780.19	
Constance Leighton	\$4,306.50	
Marilyn Messick	82.50	
Beth Zelenak	51.50	
FICA	339.69	
Gas (heating)	1,094.00	
Electricity	208.11	
Books and audio-visual materials	2,008.70	
Encyclopedia Fund	50.00	
Magazines	640.44	
Misc (includes postage)	385.06	
Services, dues	420.65	
Telephone	<u>336.35</u>	
TOTAL		<u>9,923.50</u>
Closing Balance January 12, 1998		<u>\$2,497.26</u>

THE WARREN / WENTWORTH AMBULANCE 1997 ANNUAL REPORT

As I sit to write this year's annual report, I find myself reflecting on the changes and events of the past year.

The most note-worthy occurrence has been the long awaited change in dispatch services from the Glencliff Home for the Elderly staff to the professional dispatch services of Lakes Region Mutual Aid Assoc. In this endeavor, we largely followed the Warren Volunteer Fire Department and gave support, attended meetings (endless, it seemed!), provided EMS in-put and of course, money! Despite a few glitches, we are quite pleased with the results. For our ambulance service, it means that there will always be EMS care regardless of whether our members are all out of town working. We'd especially like to thank Hue Wetherbee of the WVFD for sticking with the dream of going with Lakes Region Mutual Aid.

The next greatest challenge for our small ambulance service will be to build a new station to house our ambulances. We are looking carefully at a few options and are soon to choose which way we will go. Naturally, we are very excited about this project. It is also a time of tremendous planning and work. We trust that we can depend on the support of our communities as well as the expertise of the local craftsmen. Please work with us as we develop a plan and construct a building to meet our needs.

Another area of concern is one that is facing all areas of health care: reimbursement from the insurance carriers. There are tremendous changes that affect how we provide medical care to those in need. These changes are filtering down to the EMS scene. The literature is filled with reports of changes to come that will make it more difficult to get reimbursement from the insurances. We will have to "tighten our belts" just like all of the other health care providers. This is not easy in an area where OSHA requirements mandate the use of more & more disposable items and more protection for those on the ambulance. It is a challenge that we will have to rise to.

In the past year, the WWAS has responded to the usual variety of calls including cardiac, respiratory, trauma and motor vehicle accidents. We are called upon to stand by at structure fire scenes in case of injuries there. We have transported home a number of seriously & terminally ill residents who wished to return home for their final days. Some of the most difficult calls are those where we are faced with injuries that are so severe that they result in death at the scene. This year we faced such tragedies at one of the mills and on the highway.

The current members of the WWAS have been busy this past year improving their skills and knowledge. We have attended courses on dealing with death, trauma care, Diabetes, Haz-Mat incidents, latex allergies, maintaining intravenous fluids plus many more. We held training meetings on extrication from race cars, use of the "Jaws of Life", documenting care given and the EMT-I course of about 100 hours (including practical & clinical time). The effort and time required to do this is tremendous and a testimony to our dedication to providing

you with the best care that we can. Please be sure to take the opportunity to thank the members of their efforts. We have started a new First Responder course this year. I cannot emphasize enough the need to constantly recruit new members: this is very demanding & draining work and we are currently experiencing the "retirement" of long time members. Please consider joining our squad the next time we offer a 1st Responder or EMT class.

Another area where we continue to need help is fund-raising. Last year, we were greatly aided by 2 new members who joined the squad as Auxiliary members. Without the boundless energy of Jane & Ann, our annual Penny Social would not have been the success that it was. If you would like to help us in our fund-raising, please speak with any member of the squad.

As before, I would like to thank all of the WWAS members, especially the other officers. We all "wear many hats" and put in many hours to ensure the smooth operation of an ambulance service. It's a challenge meeting all of the requirements of state and federal agencies. THANKS, EVERYONE!!! And thanks go to the WVFD and Wentworth Fire Department for their assistance at motor vehicle accidents and other scenes.

Finally, the members of the Warren-Wentworth Ambulance Service thank all of you for your continued help and support. We look forward to continuing to provide you with the highest level of EMS services.

Respectfully submitted,
Jeanne Erickson, RN, EMT
President, WWAS

Warren/Wentworth Ambulance Service Run Stats

	Warren	Wentworth	Norway Pines	Glencliff	Glencliff Home	Mutual Aid
1997						
Jan.	3	5	0	0	1	0
Feb.	7	7	0	0	1	0
Mar.	7	5	0	0	2	1
Apr.	4	5	0	0	0	0
May	8	3	1	0	3	0
June	4	1	3	0	3	1
July	14	6	0	0	2	1
Aug.	7	2	3	0	4	0
Sept.	1	1	3	0	1	1
Oct.	5	6	0	0	2	0
Nov.	6	5	0	1	2	1
Dec.	4	0	0	0	3	2

TOTALS 70 46 10 1 24 7
 Total Runs: 158

	Cardiac	Resp.	Other Medical	MVA	Other Trauma	Misc.
1997						
Jan.	0	1	3	1	2	2
Feb.	3	4	5	1	1	1
Mar.	1	7	3	1	2	1
Apr.	0	1	1	1	5	1
May	6	2	3	1	3	0
June	2	5	3	1	1	0
July	3	3	8	2	5	2
Aug.	2	6	2	5	1	0
Sept.	0	2	4	1	0	0
Oct.	6	1	3	1	2	0
Nov.	4	4	2	1	4	0
Dec.	1	4	4	0	0	0

TOTALS 28 40 41 16 26 7
 Total Runs: 158

**WARREN WENTWORTH AMBULANCE
1997 YEAR END REPORT**

HI FI ACCOUNT

Beginning Balance	\$10,818.28
Deposits:	
Memorials/Donations	\$ 1,065.00
Interest	\$ 398.49
Ending Balance	\$12,281.77

SAVINGS ACCOUNT

Beginning Balance	\$24,838.00
Deposits:	
Insurance payments	20,394.73
Interest	743.67
Withdrawal:	
Transfer to checking	12,000.00
Ending Balance	\$33,976.40

CHECKING ACCOUNT

Beginning Balance	\$651.00
Deposits:	
From towns	6,000.00
Norway Pines	1,700.00
Transfer from savings	12,249.90
Fund-raising	2,474.20
Miscellaneous	411.40
Interest	35.78
Expenses:	
Ambulance fuel	593.08
Ambulance maintenance	940.73
Equipment repairs	3,410.69
Fundraising expenses	375.57
Miscellaneous expense	284.83
Office supplies	388.82
Oxygen	803.99
Squad insurance	2,051.16
Squad supplies	3,558.87
Medical supplies	5,714.32
Telephone	837.49
Training	2,692.35
Ending balance	\$1,231.40

THE WARREN HISTORICAL SOCIETY

1997 REPORT

In Response to the Warren Historical Society's obligation to maintain a rapport with the Town of Warren, I shall hereby attempt to describe 1997 activities, functions, and aspirations.

Brian Flagg was elected president for the year and newsletters were published and sent to approximately two hundred members and friends.

Early in the year, it was voted to install a furnace, bathroom and septic system in the museum. The complete hot water heating system was installed by volunteer D. Caverhill and is now functional. Waster was plumbed to the new boiler from the South Main Water District with the help of the Mike Wrights, Town back hoe, Carl Wright and other volunteers.

Spring (1998) plans are for the installation of bathroom fixtures which have been purchased. A plot plan for the septic system has been submitted by R. Newton and approved. Bricks have been purchased to continue the memorial walkway. These plans should see fruition in the spring.

All these additions to the museum have been paid for by the sale of books, tapes, bricks, fund raisers, dues and contributions.

Plans were formulated to develop a logging and farming museum in the basement. Antique ice cutting paraphernalia has been loaned by the State Fish Hatchery to enhance this display.

December was a very busy, enjoyable and productive month. A new book was published "A Mix of Years" which was introduced by Dr. Robert Averill and is currently on sale at the Warren Historical Society. The third annual memorial Christmas tree and fund raisers were successfully administered by G. Libby.

Our new president was elected for 1998. The new president, R. Bancroft, being a long time citizen of Warren will enhance and assure another successful year, through his leadership.

Respectfully submitted,
Favor Jenkins, Vice President

MT. MOOSELAUKEE HEALTH CENTER REPORT 1997

The Mount Mooselaukee Health Center continued to experience growth in utilization of its programs in the past year. Significantly, much of this increased utilization is among families who do not have health insurance. In 1997, 35% of the patients at the Center did not have health insurance compared to 29% in 1996. During the year, the Center provided over \$40,000 worth of discounts and fee adjustments for medical services; an increase of 8% from 1996. Over 75% of the patients seen at the Health Center in 1997 were from Warren (41%), Wentworth (21%), and Rumney (14%).

During 1997, Staff, Board and Volunteers continued the important effort to sustain a comprehensive health care facility for all people in our community, regardless of family income or health insurance status. In the past year, the Health Center joined with other providers associated with Speare Memorial Hospital to form the Speare Health Network. We are hoping that this Network will serve as one vehicle for meeting the increasing challenges of Managed Care insurance programs and for improving the availability of affordable health care insurance.

The family practice currently sees patients by appointment Monday through Friday from 8:30 until 5:00, except Monday and Thursday when the Center offers early evening appointments until 6:00. Health Center patients who experience after-hours emergencies should call the Health Center where they will reach a Professional Answering Service who can put them in contact with the physician on call as necessary. Dr. Richard Covington, who is on Active Staff at Speare Memorial Hospital, shares after-hours and weekend emergency call with the other Family Practice physicians on the Hospital's Active Medical Staff.

Dr. Covington is now in his third year as Medical Director of the Health Center. We are grateful for his hard work and dedication to the practice. Dr. Covington is a Family Practice Physician and is board certified through the American Academy of Family Practice. Dr. Covington is joined in the practice by Jessica Thibodeau, Adult Nurse Practitioner. We also appreciate her devotion to the practice and the attentiveness she offers her patients. She provides a broad range of adult and adolescent health care including prenatal and women's health services. The Health Center has continued to collaborate with the Nurse Midwifery Program at Dartmouth-Hitchcock for deliveries and high risk referrals through out prenatal program.

In addition to medical services, the Center offers a variety of supplemental services to the community for free or minimal cost including special preventive clinics for hypertension, foot care, cancer screening, and adult immunizations; preventive dental services for children; nutrition counseling; massage therapy; WIC; a diabetic support group; a parent-child play group; an emergency food pantry; a car seat program; and family support services. During 1997, the Mount Mooselaukee Health Center saw over 3,000 patient visits in the family practice; an increase of 15% from the previous year. The Health Center provided preventive health care including free immunizations and lead screening to 115

children under the age of 12; free cancer screening exams for more than 40 women; and flu shots to 260 people. Over 75 families utilized the WIC program and 60 families used the food distribution programs.

The Health Center has continued our policy of offering discounted fees to uninsured individuals and families with limited incomes. We also accept assignment on Medicare benefits including waiving the annual deductible for Medicare beneficiaries. Our ability to continue these policies and to sustain services in general are dependent on the tremendous support we receive through Town and individual contributions, as well as donations of time from many wonderful volunteers. We thank you all very much and look forward to a Healthy 1998.

Respectfully,
Jonathan Stewart, Administrator

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Rangers, contact your local Warden or Fire Department to find out if a permit is required. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217.

There are 2,400 Forest Fire Wardens and deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. The 1997 fire season was a safe period for wildland firefighters with no major injuries reported. The drought conditions experienced during the early summer months was a significant factor resulting in the total number of fires reported during the season.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. This is a critical factor in controlling the size of wildland fires and keeping the loss of property and suppression costs as low as possible.

1997 FIRE STATISTICS

(All Fires Reported thru December 23, 1997)

FIRES REPORTED BY COUNTY		CAUSES OF FIRES REPORTED	
Belknap	58	Smoking	54
Carroll	96	Debris Burning	261
Cheshire	63	Campfire	99
Coos	29	Power Line	33
Grafton	51	Railroad	3
Hillsborough	145	Equipment Use	23
Merrimack	148	Lightning	14
Rockingham	54	Children	60
Strafford	63	OHRV	0
Sullivan	19	Miscellaneous	130
		Incendiary	33
		Fireworks	16
TOTAL FIRES	726		
TOTAL ACRES	177.17		

Stephen M. Kessler,
Forest Ranger

David Reil,
Forest Fire Warden

**VISITING NURSE ALLIANCE OF VERMONT AND NEW HAMPSHIRE,
INC.1997 REPORT TO THE TOWN OF WARREN**

We are very grateful for the continued support Warren provides to help VNA meet the home care and hospice needs of its community members. Here are some crucial points to consider regarding the importance of funding VNA programs in your town.

- * VNA services are available to persons of all ages and all economic means.
- * Hospital discharge planners and attending physicians work closely with VNA to decide a course of treatment for each home health care patient.
- * Our VNA staff from the Mascoma Home Health Services Branch provides skilled services for people who: are recovering from surgery, have an acute illness, or disability; require long term care; need support and symptom control during a terminal illness.
- * Town funds help provide care for people who do not have adequate insurance or the ability to pay.

Changes in health care systems nationally are placing the very heart of patient care responsibility in the hands of home care agencies. VNA is pleased to help ensure a health care safety net for the people of Warren.

The following services were provided in the Town of Warren during the past year.

<u>Visits:</u> 7/1/96 - 6/30/97		<u>Hospice/VNH Programs</u>	
Nursing	319	Volunteers: Hours	124 hours
Physical Therapy	120		
Speech Therapy	6	Volunteers: Families Served	6 families
Occupational Therapy	8		
Social Services	5	Child Health - Home Visits	5
Home Health Aide	396		
Homemaker	<u>148</u>	Foot Clinics - Attendance	26 persons
	1002		

On behalf of the patients and families we serve, thank you for your continuing support.

Respectfully submitted,
Elizabeth J. Davis, RN, MPH
Chief Executive Officer

**EXECUTIVE COUNCIL DISTRICT ONE
1997 REPORT**

It is a pleasure to report to the people of District One, which consists of 98 towns and four cities here in northern New Hampshire. The Council acts much like a board of directors at the very top of your Executive Branch of your New Hampshire State Government. We confirm gubernatorial nominations to many regulatory, advisory and governing boards and commissions within the Executive Branch of your government. We also confirm gubernatorial nominations to the entire Judicial Branch of the New Hampshire State Government, approve contracts to outside agencies, businesses, municipalities and individuals and a host of other duties.

A good list of phone numbers for citizens to gain information throughout this district to have on hand would be the following:

Aids Hotline	1-800-752-AIDS
Children, Youth & Families	1-800-852-3345
Consumer Complaints, Utilities	1-800-852-3793
Consumer Complaints, Insurance	1-800-852-3416
Disabilities Assistance	1-800-852-3345
Elderly & Adult Assistance	1-800-442-5640
Fuel Assistance	1-800-552-4617
Emergency Assistance	911
Employment Opportunities	1-800-852-3400
Job Training Information	1-800-772-7001
NH State Library	1-800-499-1232
NH State Police	1-800-525-5555
NH Tech. Community Colleges	1-800-247-3420
NH Help Line (24 hour)	1-800-852-3388
NH Operation Game Thief	1-800-344-4262
NH Veterans Council	1-800-622-9230
NH Corrections Dept.	1-800-479-0688
NH Dept. of Labor	1-800-272-4353
NH Housing Authority	1-800-439-7247
NH Higher Educational Ass't	1-800-525-2577
Headrest Teenline	1-800-826-3700
NH Independent Living Found.	1-800-826-3700
NH Charitable Foundation	1-800-464-6641

It is a pleasure to serve you as one of your public servants. My office is at your service!

Raymond S. Burton

Councilor

District One

State of New Hampshire

RR 1, Box 106

Woodsville, NH 03785

Tel. (603) 747-3662

Car Phone 481-0863

State House (603) 271-3632

**1998 SOUTH MAIN STREET WATER DISTRICT
WARRANT FOR ANNUAL DISTRICT MEETING**

To the inhabitants of the South Main Street Water District in the Town of Warren, State of New Hampshire, qualified to vote in District affairs.

You are hereby notified to meet at the Moosehillock Masonic Lodge in said Warren on Wednesday, March 18, 1998 at 7:30 o'clock in the evening to act upon the following matters:

1. To choose a Moderator for the ensuing year.
2. To choose a Clerk for the ensuing year.
3. To choose a Treasurer for the ensuing year.
4. To choose an Auditor for the ensuing year.
5. To choose one (1) District Commissioner for a period of three (3) years.
6. To hear the report of the District Officers now serving and pass any vote relating thereto.
7. To see if the District will vote to raise and appropriate the sum of Ten Thousand Six Hundred Seventy-Two Dollars (\$10,672.00) for general municipal operations.
(Commissioners Approved)

NH Electric Cooperative	\$1,500.00
State of New Hampshire	250.00
Insurance (fire, liability)	600.00
State of New Hampshire (Oper. License)	50.00
Country Gas (pyrofax)	150.00
Postage	50.00
Mowing	75.00
Plowing	80.00
Membership Dues	130.00
Seminars & Workshops	100.00
Labor	100.00
Mileage	125.00
Chip's Plumbing & Electrical	1,500.00
Commissioner	250.00
Treasurer	125.00
Rural & Economic Community Development Grants	3,537.00
Miscellaneous	1,000.00
Advertising	50.00
Plumbing Supplies	1,000.00
TOTAL	\$10,672.00

8. To transact any other business that may lawfully come before said meeting.

Given under our hands and seal, this thirteenth day of February in the name of our Lord, One Thousand Nine Hundred Ninety-Eight.

DISTRICT COMMISSIONERS:

A TRUE COPY ATTEST:

SYLVESTER PUSHEE

CAREY WETHERBEE

CARL WRIGHT

**SOUTH MAIN STREET WATER DISTRICT
FINANCIAL STATEMENT**

Fiscal Year Ending December 31, 1997

Assets:

Bank Balance as of January 1, 1998	\$2,890.53
Excess of liabilities over assets (net debt)	<u>37,439.72</u>
TOTAL	\$40,320.25

Liabilities:

USDA Rural Development	<u>\$37,439.72</u>
TOTAL	\$37,439.72

Current Revenues:

Water Rents 1997	\$9,200.00
Water Rents 1996	710.00
Water Meters	760.00
Misc. Income	408.12
Sale of Used Pumps	350.00
Interest	<u>93.28</u>

TOTAL	\$11,621.40
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Bank Balance as of January 1, 1998	<u>\$2,890.53</u>
GRAND TOTAL	\$14,411.93

Expenditures:

N. H. Electric Coop	\$1,095.74
Treasurer, State of NH	217.00
Bradford/Pratts Co.	100.71
Merchants Insurance Group (Liability renewal)	287.00
Peerless Insurance Companies	234.00
Ronnie Whitcher (Snow Plowing)	60.00
Ronnie Whitcher (4" extension to Catholic Church)	1,320.00
Northeast Rural Water Association (signs)	23.00
Northeast Rural Water Association (dues)	110.00
Chris Whitcher (Mowing)	40.00
Treasurer, State of N.H. (Renewal Op. Cert.)	50.00
Red Hed Supply, Inc. (Plumbing Supplies)	906.23
USA Blue Book (Plumbing Supplies)	330.50
Carl Wright (Commissioner 1997)	200.00
Carl Wright (Air Compressor)	269.99
Carl Wright (Tuck Press)	43.00
Carl Wright (Plumbing Supplies)	889.25
Carl Wright (Miscellaneous)	89.68
Glenna Wright (Treasurer 1997)	125.00

Bank Charge (Returned Check, NSF)

3.00

Sub-Total

\$6,394.10

Payment on Indebtedness:

USDA - Rural Development - Principal

\$1,672.21

USDA - Rural Development - Interest

1,864.79

Sub-Total

\$3,537.00

Bank balance as of December 31, 1997

\$4,690.83

GRAND TOTAL

\$14,621.93

Money in Transit (Funds for 1996 deposited in 1997)

-150.00

Credit (1997 income received in 1996)

-60.00

Balance:

\$14,411.93

SCHEDULE OF PRECINCT PROPERTY 1997

Building and miscellaneous tools

\$15,000.00

Pipe lines and rights thereto

10,500.00

Tanks and pumps

12,600.00

Control Panel

1,200.00

Chlorinators (used)

600.00

TOTAL

\$40,200.00

I certify that I have examined the books and other records of the South Main Street Water District for the year ending December 31, 1997 and find them correct.

Rebecca J. Johnson

Auditor

BUDGET OF THE SOUTH MAIN STREET WATER DISTRICT

Purpose of Appropriation	Appropriation 1997	Actual Expenses	Appropriation 1998
General Government			
4130 Executive	325.00	325.00	375.00
4196 Insurance	600.00	521.00	600.00
4197 Advertising/Reg. Assoc.	220.00	153.00	200.00
4331 Admin. & Water Svcs.	4,265.00	5,395.10	8,000.00

4335 Water Treatment/Other	810.00	-----	-----
4711 Principal/Bonds & Notes	1,550.00	1,672.21	1,798.82
4721 Interest/Bonds & Notes	1,987.00	1,864.79	1,738.18
Sub-Total	9,757.00	9,931.10	12,712.00

Budget Summary

Sub-Total Recommended	\$12,712.00
Total Appropriations Recommended	12,712.00
Less amount of Estimated Revenues	4,690.83
Estimated amount of Taxes to be raised	<u>8,021.17</u>

Revenues

	Estimated Revenue	Actual Revenue	Estimated Revenue
3402 Water sup. Sys. Chgs.	10,000.00	10,670.00	11,000.00
3409 Other Charges	60.00	851.40	100.00
Fund Balance (Surplus)	<u>3,040.53</u>	<u>2,890.53</u>	<u>4,690.83</u>
Total Revenues & Credits	13,100.53	14,411.93	15,790.83

This past year we have experienced more growth. Five (5) new hook-ups have been added to the South Main Street Water District.

We have a bank balance, however, we have an outstanding invoice from Chip's Plumbing for work he did this past year which is forthcoming.

The bacteria samples are only having to be done every three (3) months and the results have all been negative.

For users who are not aware, one of the Commissioners has to go to the pump house every day to record the amount of water used each day, 365 days a year, than a monthly report has to be sent to the Department of Water Supply in Concord.

I would like to urge more people to attend the Annual Meeting and we need more people to hold the offices.

Glenna H. Wright
Secretary - Treasurer

ANNUAL REPORT
of the
SCHOOL BOARD
of the
WARREN SCHOOL DISTRICT
for the
FISCAL YEAR
July 1, 1996
to
June 30, 1997

ORGANIZATION OF WARREN SCHOOL DISTRICT

SCHOOL BOARD

Patricia Hight	Term Expires 2000
Carol Mitchell	Term Expires 1999
Sarah Lester	Term Expires 1998

MODERATOR

Peter Faletra

TREASURER

Susan Spencer

CLERK

Nelson L. Kennedy, Sr.

SUPERINTENDENT OF SCHOOLS

Linda J. Nelson

BUSINESS ADMINISTRATOR

Edward Emond

WARREN VILLAGE SCHOOL STAFF 1996-1997

Jeff Porter	School Administrator/Title One
Charlene Mathews	Grades 4 & 5
Douglas Blay	Grade 3
Julie Rand	Grades 2
Shirley Nicol	Grade 1
Sheldon Stein	Music
Cameron Prest	Physical Education
Kristie Dubuque	Grade 6
Kelly Melloon	Special Education teacher
Maureen Rebele	Instructional Assistant
Carol Kennedy	Instructional Assistant
Vicki Libby	Secretary/Instructional Aide
Marlene Washburn	Lunch Director
Wendy Davis	Lunch Assistant
Marty Teschner	School Nurse
Stephen Sharf	Custodian

**WARREN SCHOOL DISTRICT
SCHOOL WARRANT
THE STATE OF NEW HAMPSHIRE**

To the Inhabitants of the School District of Warren, County of Grafton,
State of New Hampshire, qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in Warren, New
Hampshire the 10th day of March, 1998, polls to be open for the election
of Officers at 9:00 o'clock in the morning and to close not earlier than 6:00
o'clock in the afternoon.

- ARTICLE 1: To choose, by non-partisan ballot, a Moderator for the
ensuing year.
- ARTICLE 2: To choose, by non-partisan ballot, a School District Clerk
for the ensuing year.
- ARTICLE 3: To choose, by non-partisan ballot, a Treasurer for the
ensuing year.
- ARTICLE 4: To choose, by non-partisan ballot, one School Board
Member for a term of three years and one School Board
member for a term of two years.

Given under our hands at said Warren the ____ day of February 1998

Pat Hight, Chairperson

Carol Mitchell

Sarah Lester
WARREN SCHOOL BOARD

**WARREN SCHOOL DISTRICT
SCHOOL WARRANT
THE STATE OF NEW HAMPSHIRE**

To the Inhabitants of the School District of Warren, County of Grafton, State of New Hampshire, qualified to vote in District affairs:

You are hereby notified to meet at the school gym in Warren, New Hampshire on the 7th day of March, 1998 action on the articles in this warrant to be taken commencing at 7:00 o'clock in the evening.

- ARTICLE 1: To hear reports of Agents, Auditors, committees, or Officers chosen and pass any vote relating thereto.
- ARTICLE 2: To choose, Agents, and Committees in relation to any subject embraced in this warrant.
- ARTICLE 3: To see if the District will set the salaries of the School Board Members at \$300.00 per year, the Chairperson of the School Board at \$350.00 per year, the School District Treasurer at \$300.00 per year, the School District Moderator at \$15.00 per year, the School District Clerk at \$15.00 per meeting, the Ballot Clerks at \$10.00 Per meeting, the Supervisors of the Checklist at \$10.00 per meeting and the Truant Officer at \$10.00 per year. (Recommended by a majority of the Warren School Board.)
- ARTICLE 4: To see if the District will vote to raise and appropriate the sum of \$5,847.44, said funds to come from unanticipated Foundation Aid revenues for the purpose of reducing the 1997-98 special education budget deficit. (The majority of the School Board recommends this article.)
- ARTICLE 5: To see what sum of money the District will raise and appropriate for the support of the schools, for the salaries of school district officials and agents, and for the payment of statutory obligations of the district and to authorize the application against said appropriation of such sums as are estimated to be received for the state foundation aid fund together with other income; the school board to certify to the balance between the estimated revenue and the appropriation which balance is to be raised by taxes by the town. (The majority of the School Board recommends \$1,174,129.00)

ARTICLE 6: To see if the District will vote to authorize the Warren School Board to enter into a tuition agreement for a three year term with the Haverhill Cooperative School District, grades 7 through 12, under the terms and provisions determined by the Warren School Board but insuring that the Warren students may be assigned to other schools as long as the tuition rate does not exceed that of the Haverhill Cooperative School District for the same school year. This provision to start with the Warren Village School sixth grade class 1995. (By petition) (Not recommended by a majority of the School Board.)

ARTICLE 7: To see if the District will vote to create an Expendable Special Education Trust Fund to meet the expenses of educating persons with disabilities in accordance with RSA 35:1-b, and further, to name the School Board as agents to expend and to raise and appropriate the sum up to \$25,000.00 to be placed in this fund and authorize the transfer of that amount from the June 30, 1998 undesignated fund balance (surplus) for this purpose. (The majority of the School Board recommends this appropriation.)

ARTICLE 8: To transact any other business that may legally come before said meeting.

Given under our hands at said Warren this ____ day of February, 1998.

Pat Hight, Chairperson

Carol Mitchell

Sarah Lester

WARREN SCHOOL BOARD

WARREN SCHOOL DISTRICT MEETING
March 8, 1997

The School District Meeting was opened at 7:02 P.M. by Moderator Peter Faletra with 54 people in attendance with the following school officials: School Board Members Patricia Hight, Sarah Lester, and Carol Mitchell. Superintendent Linda J. Nelson, Business Administrator Edward Emond, and Principal Jeff Porter.

Article 1: To hear the reports of Agents, Auditors, Committees, of Officers chosen, and pass any vote relating thereto.

Motion by Patricia Hight, seconded by Sarah Lester, to accept the reports of Agents, Auditors, Committees and Officers chosen as written. This motion was passed in the affirmative and so declared by the moderator. (Voice vote)

Article 2: To choose Agents, and Committees in relation to any subject embraced in this warrant.

Motion by Sarah Lester, seconded by Carol Mitchell, to accept, the Agents, and Committees in relation to any subject embraced in this warrant. This Motion was passed in the affirmative and so declared by the moderator. (Voice vote)

Article 3: To see if the District will vote to establish a Kindergarten program at Warren Village School in place of the current practice of paying tuition for its Kindergarten students, commencing in the 1997-98 school year and continuing until rescinded by a vote of the annual school district meeting. This article does not increase kindergarten cost for 1997-98 budget. (The board recommends this article)

Motion by Patricia Hight, seconded by Sarah Lester, to vote to establish a Kindergarten program at the Warren Village School in place of the current practice of paying tuition for its Kindergarten students, commencing in the 1997-98 school year and continuing until rescinded by a vote of the annual school district meeting. This article does not increase kindergarten cost for 1997-98 budget. At this time the Business Administrator, Edward Emond and Superintendent, Linda Nelson, asked permission to speak and the Moderator at that time put it to a vote, permission was granted for them to speak. The Board did an excellent job in presenting their reasoning for wanting the Kindergarten program back at the Warren Village School. After a great deal of discussion on the pros and cons, this motion was passed in the affirmative and so declared by the moderator. (Voice vote).

Article 4: To see if the District will set the salaries of School Board Members at \$300.00 per year, the Chairperson of the Board at \$350.00 per year, the School District Treasurer at \$300.00 per year, the School District Moderator at \$15.00 per meeting, the School District clerk at \$415.00

per meeting, the Ballot Clerk at \$410.00 per meeting, the Supervisors of the Checklist at \$10.00 per meeting and the Truant Officer at \$10.00 per year. (The School Board recommends this article)

Motion by Patricia Hight, seconded by Sarah Lester, to see if the District will set the salaries of School Board Members at \$300.00 per year, the Chairperson at \$350.00 per year, the School District Treasurer at \$300.00 per year, the School District Moderator at \$15.00 per year, the School district Clerk at \$15.00 per meeting, the Supervisors of the Checklist at \$10.00 per meeting and the Truant Officer at \$10.00 per year. This motion was passed in the affirmative and so declared by the moderator.

Article 5: To see if the District will vote to rescind the limitation on tuition rate paid by the District for students, grade 7 through 12, assigned to the public schools other than the Haverhill Cooperative School District, which limitation was imposed on the Warren School Board by the vote on warrant article #4 at the 1995 annual school district meeting, and further to raise and appropriate \$9,730.00 to fund this article, such sum representing the additional cost attributable to increased tuition during the 1997-98 fiscal year. (The Board Recommended the article)

Before this article was read the moderator informed those in attendance that five voters had written and requested (article 5) to be voted on by paper ballot.

Motion by Patricia Hight, seconded by Carol Mitchell, to vote to rescind the limitation on tuition rate paid by the District for students, grade 7 through 12, assigned to the public schools other than the Haverhill Cooperative School District, which limitation was imposed on the Warren School Board by the vote on warrant article #4 at the 1995 annual meeting, and further to raise and appropriate \$9,730.00 to fund this article, such sum representing the additional cost attributable to increased tuition during the 1997-98 fiscal year. The Board was asked numerous questions and after a great deal of pros and cons, the motion was voted on. The Paper Ballot Vote was: 24 Yes and 21 No, for a total of 45 votes cast. This motion was passed in the affirmative and so declared by the moderator.

One of the town's select persons, Sandra Hair asked the Moderator to please read a letter that the Selectmen's Office had received from the New Hampshire Electric Cooperative asking the town for an abatement of over \$800,000.00 on their poles, lines, and other equipment that go through the town. If New England Hydro follows suite, the town will be losing a great amount of tax revenue. This caused some controversy as to the timing of when this letter should have been read.

Article 6: To see what sums of money the district will vote to raise and appropriate for the support of schools, for the salaries of school district

officers and agent and for the payment of statutory obligations of the district, and to authorize the application against said appropriations of such sums as are estimated to be received from the state foundation aid fund together with other income; the school board to certify to the balance between the estimated revenue and the appropriation, which balance to be raised by taxes by the town. (The School Board recommends \$1,148,701.00)

Motion made by Sarah Lester, seconded by Patricia Hight, to vote to raise and appropriate the sum of \$1,148,701.00 for the support of schools, for the salaries of school district officers and agents and for the payment of statutory obligations of the district, and to authorize the application against said appropriation of such sums as are estimated to be received from the state foundation aid fund together with other income; the school board to certify to the balance between the estimated revenue and the appropriation, which balance to be raised by taxes by the town. Superintendent, Linda Nelson informed the group that there wasn't any extra built-in funds that should be cut without jeopardizing much needed programs. After a considerable amount of discussion, Donald Bagley asked for the question. The voice vote was questioned and the moderator asked for a show of hands, results were: 21 in favor and 10 against. This motion was passed in the affirmative and so declared by the moderator.

Article 7: To transact any other business that may come before this meeting.

Motion by Jean Smolen, and seconded by Vicki Libby to adjourn. Motion passed in the affirmative and so declared by the moderator at 8:27 p.m.

Respectfully Submitted,

Nelson L Kennedy, Sr.
School District Clerk

REPORT OF SCHOOL DISTRICT TREASURER

For The

Fiscal Year July 1, 1996 to June 30, 1997

SUMMARY

Cash on Hand, July 1, 1996

\$73,948.88

Received from Selectmen

Current Appropriation

\$913,851.00

Transfers from WGSB to Fleet Bank

\$ 74,803.26

Revenue from State Sources

\$109,685.75

Received from all Other Sources

\$ 57,106.48

Interest-Fleet Bank

\$ 322.08

TOTAL RECEIPTS

\$1,155,768.57

TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR

\$1,229,717.45

LESS SCHOOL BOARD ORDERS PAID

\$1,168,149.07

BALANCE ON HAND June 30, 1997

\$61,568.38

Respectfully submitted,

Susan W. Spencer

District Treasurer

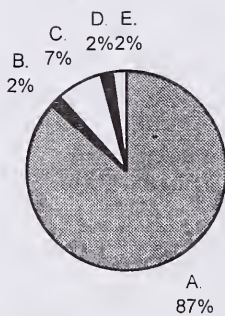
January 31, 1998

Audit Report

The Warren School District has been audited by the firm Plodzik & Sanderson Professional Association. Copies of the audit are available for public review at the Superintendent's Office on South Court St. in Woodsville, NH.

WARREN SCHOOL DISTRICT REVENUES

	Actual 1996-97	Budgeted 1997-98	Proposed 1998-99	+ / -
Unreserved Fund Balance	34,400	4,736	-	(4,736)
1000 Revenue from Local Sources				
1121 Current Appropriation	947,093.70	997,905	1,015,233	17,328
1510 Interest on Investments	415.57	300	300	0
1600 Food Service Sales	4,907.05	6,500	7,000	500
1910 Rentals	345.00	250	250	0
1920 Contributions	1,661.34	-	-	0
1990 Other Misc. Revenues	2,413.31	15,587	18,370	2,783
5210 Transfer from general fund	9,286.34	-	-	0
Total Revenue from Local Sources	966,122.31	1,020,542	1,041,153	20,611
3000 Revenue from State Sources				
3110 Foundation Aid	70,790.92	92,879	86,226	(6,653)
3210 School Building Aid	9,064.26	9,064	8,190	(874)
3221 Vocational Education Tuition	1,428.00	13,500	8,100	(5,400)
3222 Vocational Ed. Transportation	7,762.50	-	-	0
3240 Catastrophic Aid	526.45	-	-	0
3270 Child Nutrition	510.00	460	460	0
3900 Kindergarten Revenue	0.00	-	6,750	6,750
3910 Gas Tax Refunds	0.00	250	250	0
Total Revenue from State Sources	90,082.13	116,153	109,976	(6,177)
4000 Revenue from Federal Sources				
4460 Child Nutrition	10,656.00	5,000	7,000	2,000
4810 National Forest Reserve	11,123.04	10,000	10,000	0
4920 Medicaid	5,982.50	2,000	6,000	4,000
Total Revenue from Federal Sources	27,761.54	17,000	23,000	6,000
TOTAL REVENUE	1,118,365.98	1,158,431	1,174,129	15,698



Summary of Projected Revenues 1998-99

Unreserved Fund Balance	-
Property Tax	A. \$1,015,233
Other Local Rev	B. \$25,920
Foundation Aid	C. \$86,226
Other State Rev	D. \$23,750
Federal Revenue	E. \$23,000
TOTAL REVENUE	\$1,174,129

School Tax Rates

Actual 1995-96	23.63	\$35,893	=1.00 tax rate
Actual 1996-97	25.39	\$36,830	=1.00 tax rate
Budget - Projected 1997-98	26.51	\$36,830	=1.00 tax rate
With repeal of Tuition Agreement Projected 1997-98	27.10	\$36,830	=1.00 tax rate
Actual 1997-98	26.21	\$36,917	=1.00 tax rate
Budget - Projected 1998-99	27.50	\$36,917	=1.00 tax rate
Potential Savings with Article 6	\$17,201	-0.47	
With Article 6 Projected 1998-99	27.03		

DISTRICT SUMMARY**A.****Instruction**

	<u>Actual Expenses 1996-97</u>	<u>Budget 1997-98</u>	<u>Proposed Budget 1998-99</u>	<u>Difference Original 97-98 To 98-99</u>
1100 Regular Programs	710,774.61	771,971.00	789,823.00	17,852.00
1250 Title I	(123.71)	15,587.00	18,161.00	2,574.00
1270 Gifted and Talented	368.00	135.00	600.00	465.00
1300 Vocational Education	18,000.00	19,000.00	11,400.00	(7,600.00)
2120 Guidance Services	4,896.09	5,728.00	5,535.00	(193.00)
2125 Testing	292.89	0.00	0.00	-
2190 Assemblies	796.00	1,465.00	1,000.00	(465.00)
2212 Curriculum Development/Inst.	72.09	0.00	0.00	-
2213 Inst. Staff Training	2,109.70	2,000.00	2,000.00	-
2222 School Library	518.19	540.00	540.00	-
2223 Audiovisual	626.08	1,000.00	1,000.00	-
4600 Building Improvement	-	1.00	1.00	-
2900 Other Support Services	1,089.00	0.00	0.00	-
TOTAL INSTRUCTION	739,418.94	817,427.00	830,060.00	12,633.00

B.**Special Education**

1200 Special Programs	68,083.05	81,385.00	82,900.00	1,515.00
1410 Co-curricular	1,203.28	100.00	200.00	100.00
1420 Summer School	2,965.31	1,203.00	2,639.00	1,436.00
2112 Attendance	-	10.00	10.00	-
2140 Psychological Services	-	600.00	0.00	(600.00)
2150 Speech and Audiology	13,466.52	15,567.00	4,000.00	(11,567.00)
2159 Speech - Summer School	480.00	1,230.00	1,513.00	283.00
TOTAL SPECIAL EDUCATION	86,198.16	100,095.00	91,262.00	(8,833.00)

C.**SAU Services**

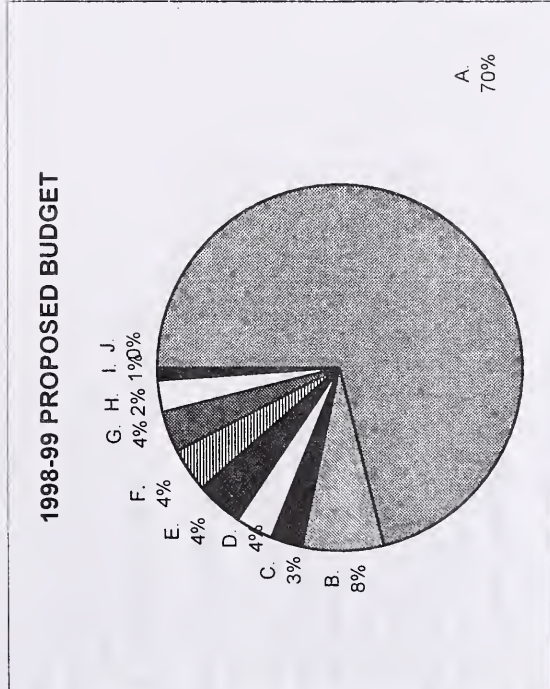
2321 Office of the Superintendent	30,422.00	27,721.00	29,934.00	2,213.00
TOTAL SAU SERVICES	30,422.00	27,721.00	29,934.00	2,213.00

D.**Administration**

2410 Office of the Principal	43,574.85	43,203.00	41,681.00	(1,522.00)
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		Actual Expenses <u>1996-97</u>	Budget <u>1997-98</u>	Proposed Budget <u>1998-99</u>	Difference Original 97-98 <u>To 98-99</u>
<u>E.</u>	<u>Operation of Buildings</u>				
	2542 Buildings	56,683.73	44,319.00	43,454.00	(865.00)
	2543 Grounds	1,009.39	1,000.00	1,000.00	-
	2544 Equipment	590.51	2,800.00	2,800.00	-
	TOTAL OPERATION OF BUILDINGS	58,283.63	48,119.00	47,254.00	(865.00)
<u>F.</u>	<u>Transportation</u>				
	2552 To and From School	32,476.08	32,463.00	32,665.00	202.00
	2553 Handicapped	56.00	1,280.00	14,280.00	13,000.00
	2554 Field Trips	121.60	500.00	500.00	-
	2558 SS Handicapped			540.00	540.00
	TOTAL TRANSPORTATION	32,653.68	34,243.00	47,985.00	13,742.00
<u>G.</u>	<u>Debt Service</u>	48,472.50	46,748.00	45,023.00	(1,725.00)
<u>H.</u>	<u>Food Service</u>	25,359.39	7,446.00	27,696.00	20,250.00
<u>I.</u>	<u>School Board</u>				
	2311 School Board	5,487.68	5,726.00	5,731.00	5.00
	2313 Treasurer	611.19	1,203.00	1,203.00	-
	2314 Election and District Meeting	283.07	73.00	73.00	-
	2315 Legal Services	264.00	250.00	250.00	-
	2317 Audit	2,000.00	2,100.00	2,100.00	-
	TOTAL SCHOOL BOARD	8,645.94	9,352.00	9,357.00	5.00
<u>J.</u>	<u>District Wide Services</u>				
	2130 Health	3,641.81	3,834.00	3,875.00	41.00
	TOTAL DISTRICT WIDE SERVICES	3,641.81	3,834.00	3,875.00	41.00

<u>K.</u>	<u>Federal Projects</u>				
	Fund 2				
	2223 Audiovisual	-	1.00	1.00	-
<u>L.</u>	<u>Other District Wide Services</u>				
	5240 Transfer to School Lunch	-	20,242.00	1.00	(20,241.00)
	TOTAL OTHER DISTRICT WIDE SERVICES	-	20,242.00	1.00	(20,241.00)
	GRAND TOTAL	1,076,670.90	1,158,431.00	1,174,129.00	15,698.00



	<u>1998-99</u>	
A.	\$830,060.00	Instruction
B.	\$91,262.00	Special Ed.
C.	\$29,934.00	SAU Services
D.	\$41,681.00	Administration
E.	\$47,254.00	Operation of Bldgs.
F.	\$47,985.00	Transportation
G.	\$45,023.00	Debt Service
H.	\$27,696.00	Food Service
I.	\$9,357.00	School Board
J.	\$3,875.00	Other District Wide Services
K.	\$1.00	Federal Projects
L.	\$1.00	Other District Wide Services
	\$1,174,129.00	TOTAL BUDGET

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1996-97	1997-98	1998-99	DIFF.
	ACTUAL EXPEND.	BUDGET	PROPOSED BUDGET	1997-98 1998-99 org.
FUNCTION 1100 REGULAR ED.				
110 ELEM PROF SALARIES	\$124,806.33	\$148,309.00	\$157,527.00	\$9,218.00
112 SUPPORT AIDE	\$3,069.08	\$2,115.00	\$2,147.00	\$32.00
120 SUBSTITUTES	\$7,332.10	\$2,700.00	\$2,700.00	\$0.00
211 HEALTH INS	\$14,654.91	\$14,445.00	\$27,820.00	\$13,375.00
214 WORKERS' COMP	\$1,028.41	\$1,384.00	\$1,250.00	(\$134.00)
221 EMPLOYEE RETIREMENT	\$79.35	\$87.00	\$92.00	\$5.00
222 TEACHER RETIREMENT	\$2,836.84	\$3,711.00	\$4,661.00	\$950.00
230 FICA	\$10,337.32	\$10,589.00	\$12,422.00	\$1,833.00
260 UNEMPLOYMENT COMP	\$453.00	\$491.00	\$571.00	\$80.00
290 ANNUITIES	\$1,000.00	\$1,000.00	\$0.00	(\$1,000.00)
310 ITINERANT TEACHERS	\$11,020.00	\$11,777.00	\$13,000.00	\$1,223.00
561 TUITION TO LEA'S IN NH	\$511,663.04	\$561,054.00	\$554,171.00	(\$6,883.00)
569 KINDERGARTEN TUITION	\$4,109.36	\$0.00	\$0.00	\$0.00
580 TRAVEL	\$2,242.08	\$250.00	\$250.00	\$0.00
610 SUPPLIES	\$10,375.48	\$8,514.10	\$7,738.00	(\$776.10)
630 BOOKS	\$4,109.60	\$3,024.65	\$3,522.00	\$497.35
640 PERIODICALS	\$171.00	\$295.25	\$180.00	(\$115.25)
741 NEW EQUIPMENT	\$527.91	\$1,125.00	\$597.00	(\$528.00)
742 REPLACEMENT EQUIP	\$87.00	\$350.00	\$425.00	\$75.00
810 DUES/FEES	\$871.80	\$750.00	\$750.00	\$0.00
TOTALS- FUNCTION 1100 REGULAR ED.:	\$710,774.61	\$771,971.00	\$789,823.00	\$17,852.00
FUNCTION 1200 SPECIAL ED.				
110 SPECIAL ED PROF SALARIES	\$21,640.00	\$22,464.00	\$21,823.00	(\$641.00)
112 SUPPORT STAFF SALARIES:	\$25,591.28	\$28,256.00	\$30,527.00	\$2,271.00
120 TEMPORARY HELP	\$210.00	\$300.00	\$300.00	\$0.00
211 HEALTH INSURANCE	\$2,421.01	\$2,156.00	\$2,299.00	\$143.00
214 WORKER'S COMP	\$368.26	\$511.00	\$404.00	(\$107.00)
221 EMPLOYEE RETIREMENT	\$751.28	\$1,042.00	\$1,127.00	\$85.00
222 TEACHER RETIREMENT	\$525.90	\$647.00	\$666.00	\$19.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1996-97 ACTUAL EXPEND.	1997-98 BUDGET	1998-99 PROPOSED BUDGET	DIFF. 1997-98 1998-99 ORIG
FUNCTION 1200 SPECIAL ED. (CONT)				
230 FICA	\$3,632.32	\$3,903.00	\$4,028.00	\$125.00
260 UNEMPLOYMENT COMP	\$0.00	\$351.00	\$403.00	\$52.00
310 INSTRUCTION SVCS	\$0.00	\$7,000.00	\$0.00	(\$7,000.00)
320 CONSULTANT	\$1,263.57	\$0.00	\$0.00	\$0.00
330 PUPIL SERVICES	\$30.39	\$0.00	\$0.00	\$0.00
331 OCCUP. THERAPY	\$9,289.27	\$13,860.00	\$9,900.00	(\$3,960.00)
333 PHYSICAL THERAPY	\$345.21	\$0.00	\$2,520.00	\$2,520.00
561 TUITION/IN-STATE LEA	\$0.00	\$0.00	\$0.00	\$0.00
569 TUITION - OTHER	\$0.00	\$0.00	\$6,800.00	\$6,800.00
580 TRAVEL, LODGING, FOOD	\$108.60	\$200.00	\$200.00	\$0.00
610 SPEC ED SUPPLIES	\$398.46	\$215.28	\$1,088.00	\$872.72
630 SPEC ED BOOKS	\$0.00	\$354.72	\$670.00	\$315.28
741 SPEC ED NEW EQUIPMENT	\$1,507.50	\$125.00	\$145.00	\$20.00
TOTALS- FUNCTION 1200 SPECIAL ED.:	\$68,083.05	\$81,385.00	\$82,900.00	\$1,515.00
FUNCTION 1250 TITLE I				
110 CHI SALARY	\$0.01	\$13,274.00	\$15,545.00	\$2,271.00
211 CHI HEALTH INSURANCE	(\$123.63)	\$755.00	\$805.00	\$50.00
214 CHI WORKERS' COMP	(\$0.02)	\$133.00	\$120.00	(\$13.00)
222 CHI TEACHER RETIREMENT	\$0.00	\$382.00	\$474.00	\$92.00
230 CHI FICA	(\$0.07)	\$1,015.00	\$1,189.00	\$174.00
260 CHI UNEMPLOY COMP	\$0.00	\$28.00	\$28.00	\$0.00
TOTALS- FUNCTION 1250 TITLE I:	(\$123.71)	\$15,587.00	\$18,161.00	\$2,574.00
FUNCTION 1270 INNOVATIVE EDUCATION				
610 OM SUPPLIES	\$75.00	\$0.00	\$185.00	\$185.00
630 OM BOOKS	\$0.00	\$0.00	\$15.00	\$15.00
810 OM MEMBERSHIP	\$293.00	\$135.00	\$400.00	\$265.00
TOTALS- FUNCTION 1270 INNOVATIVE EDUCATION:	\$368.00	\$135.00	\$600.00	\$465.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1996-97 ACTUAL EXPEND.	1997-98 BUDGET	1998-99 PROPOSED BUDGET	DIFF. 1997-98 1998-99 ORIG
FUNCTION 1300 VOCATIONAL EDUCATION				
562 VOC ED OUT-OF-STATE TUITION	\$18,000.00	\$19,000.00	\$11,400.00	(\$7,600.00)
TOTALS- FUNCTION 1300 VOCATIONAL EDUCATION:	\$18,000.00	\$19,000.00	\$11,400.00	(\$7,600.00)
FUNCTION 1410 CO-CURRICULAR				
610 CO-CURR SUPPLIES	\$1,203.28	\$100.00	\$100.00	\$0.00
611 CO-CURR UNIFORMS	\$0.00	\$0.00	\$100.00	\$100.00
TOTALS- FUNCTION 1410 CO-CURRICULAR:	\$1,203.28	\$100.00	\$200.00	\$100.00
FUNCTION 1420 SUMMER SCHOOL				
110 SS SALARIES	\$0.00	\$1.00	\$1,321.00	\$1,320.00
112 SUPPORT STAFF SALARIES	\$331.50	\$0.00	\$0.00	\$0.00
214 WORKER'S COMP	\$2.55	\$0.00	\$0.00	\$0.00
221 EMPLOYEE RETIREMENT	\$0.00	\$0.00	\$0.00	\$0.00
230 FICA	\$25.36	\$0.00	\$0.00	\$0.00
260 SS UNEMPLOYMENT COMP	\$0.00	\$0.00	\$0.00	\$0.00
310 INSTRUCTION SVCS	\$0.00	\$100.00	\$0.00	(\$100.00)
331 OCCUP. THERAPY	\$0.00	\$402.00	\$378.00	(\$24.00)
333 PHYSICAL THERAPY	\$0.00	\$0.00	\$0.00	\$0.00
561 TUITION/IN-STATE LEA	\$0.00	\$0.00	\$0.00	\$0.00
569 TUITION - OTHER	\$2,507.50	\$700.00	\$940.00	\$240.00
580 TRAVEL, LODGING, FOOD	\$98.40	\$0.00	\$0.00	\$0.00
TOTALS- FUNCTION 1420 SUMMER SCHOOL:	\$2,965.31	\$1,203.00	\$2,639.00	\$1,436.00
FUNCTION 2112 ATTENDANCE				
390 TRUANT OFFICER	\$0.00	\$10.00	\$10.00	\$0.00
TOTALS- FUNCTION 2112 ATTENDANCE:	\$0.00	\$10.00	\$10.00	\$0.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1996-97 ACTUAL EXPEND.	1997-98 BUDGET	1998-99 PROPOSED BUDGET	DIFF. 1997-98 1998-99 ORIG
FUNCTION 2120 GUIDANCE				
110 GUIDANCE SALARY	\$4,320.00	\$4,742.00	\$4,814.00	\$72.00
214 GUIDANCE WORKERS' COMP	\$22.17	\$47.00	\$37.00	(\$10.00)
230 GUIDANCE FICA	\$330.48	\$363.00	\$368.00	\$5.00
260 GUIDANCE UNEMPLOY COMP	\$0.00	\$47.00	\$47.00	\$0.00
610 TEST & GUIDANCE SUPPLIES	\$223.44	\$460.00	\$200.00	(\$260.00)
630 GUIDANCE BOOKS	\$0.00	\$69.00	\$69.00	\$0.00
TOTALS - FUNCTION 2120 GUIDANCE	\$4,896.09	\$5,728.00	\$5,535.00	(\$193.00)
FUNCTION 2125 RECORD MAINTENANCE				
360 DATA PROCESSING SERVICE	\$292.89	\$0.00	\$0.00	\$0.00
610 SUPPLIES	\$0.00	\$0.00	\$0.00	\$0.00
TOTALS - FUNCTION 2125 RECORD MAINTENANCE	\$292.89	\$0.00	\$0.00	\$0.00
FUNCTION 2130 HEALTH				
110 HEALTH SALARY	\$3,142.75	\$3,041.00	\$3,085.00	\$44.00
214 HEALTH WORKERS' COMP	\$24.19	\$30.00	\$24.00	(\$6.00)
230 HEALTH FICA	\$240.42	\$233.00	\$236.00	\$3.00
260 HEALTH UNEMP COMP	\$0.00	\$30.00	\$30.00	\$0.00
330 HEALTH PHYSICALS & DENTAL PROGRAM	\$0.00	\$250.00	\$250.00	\$0.00
610 HEALTH SUPPLIES	\$159.20	\$200.00	\$200.00	\$0.00
630 HEALTH BOOKS	\$75.25	\$50.00	\$50.00	\$0.00
741 HEALTH ADDITIONAL EQUIP	\$0.00	\$0.00	\$0.00	\$0.00
TOTALS- FUNCTION 2130 HEALTH:	\$3,641.81	\$3,834.00	\$3,875.00	\$41.00
FUNCTION 2140 PSYCHOLOGICAL SVCS.				
330 PSYCHOLOGICAL SERVICES	\$0.00	\$600.00	\$0.00	(\$600.00)
TOTALS- FUNCTION 2140 PSYCHOLOGICAL SVCS.:	\$0.00	\$600.00	\$0.00	(\$600.00)

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1996-97 ACTUAL EXPEND.	1997-98 BUDGET	1998-99 PROPOSED BUDGET	DIFFERENCE 1997-98 1998-99 ORIG
FUNCTION 2150 SPEECH/LAUNGUAGE				
310 INSTRUCTION SVCS	\$13,466.52	\$15,567.00	\$4,000.00	(\$11,567.00)
FUNCTION 2159 SUMMER SCHOOL SPEECH				
310 INSTRUCTION SVCS.	\$480.00	\$1,230.00	\$1,513.00	\$283.00
TOTALS- FUNCTION 2159 SUMMER SCHOOL SPEECH:	\$480.00	\$1,230.00	\$1,513.00	\$283.00
FUNCTION 2190 OTHER PUPIL SUPPORT SVCS				
890 FIELD TRIP ENTRANCE FEES	\$796.00	\$1,465.00	\$1,000.00	(\$465.00)
TOTALS- FUNCTION 2190 OTHER PUPIL SUPP. SVCS:	\$796.00	\$1,465.00	\$1,000.00	(\$465.00)
FUNCTION 2212 CURRICULUM DEVELOPMENT				
320 CURRICULUM DEVELOPMENT	\$72.09	\$0.00	\$0.00	\$0.00
TOTALS- FUNCTION 2212 CURRICULUM DEVELOPMENT:	\$72.09	\$0.00	\$0.00	\$0.00
FUNCTION 2213 STAFF TRAINING				
270 TUITION REIMBURSEMENT	\$2,109.70	\$2,000.00	\$2,000.00	\$0.00
320 INSTRUCTION IMPROVEMENT SVCS.	\$0.00	\$0.00	\$0.00	\$0.00
TOTALS- FUNCTION 2213 STAFF TRAINING:	\$2,109.70	\$2,000.00	\$2,000.00	\$0.00
FUNCTION 2222 LIBRARY				
610 LIBRARY SUPPLIES	\$55.59	\$65.00	\$65.00	\$0.00
630 BOOKS	\$394.75	\$400.00	\$400.00	\$0.00
640 LIBRARY PERIODICALS	\$67.85	\$75.00	\$75.00	\$0.00
TOTALS- FUNCTION 2222 LIBRARY:	\$518.19	\$540.00	\$540.00	\$0.00
FUNCTION 2223 AUDIO VISUAL				
610 AV SUPPLIES	\$626.08	\$1,000.00	\$1,000.00	\$0.00
TOTALS- FUNCTION 2223 AUDIO VISUAL:	\$626.08	\$1,000.00	\$1,000.00	\$0.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1996-97	1997-98	1998-99	DIFF.
	ACTUAL EXPEND.	BUDGET	PROPOSED BUDGET	1997-98 1998-99 ORIG
FUNCTION 2311 SCHOOL BOARD				
112 SUPPORT STAFF SALARIES	\$950.00	\$950.00	\$950.00	\$0.00
214 WORKER'S COMP	\$7.32	\$10.00	\$15.00	\$5.00
230 FICA	\$72.68	\$74.00	\$74.00	\$0.00
260 UNEMPLOYMENT COMP	\$0.00	\$10.00	\$10.00	\$0.00
270 TUITION REIMB	\$0.00	\$260.00	\$260.00	\$0.00
522 LIABILITY INSURANCE	\$3,458.00	\$1,730.00	\$1,730.00	\$0.00
540 ADVERTISING	\$893.47	\$800.00	\$800.00	\$0.00
580 TRAVEL, LODGING, FOOD	\$0.00	\$0.00	\$0.00	\$0.00
610 SUPPLIES	\$203.40	\$0.00	\$0.00	\$0.00
630 BOOKS	\$41.23	\$20.00	\$20.00	\$0.00
640 PERIODICALS	\$0.00	\$150.00	\$150.00	\$0.00
810 DUES/FEES	\$1,621.98	\$1,662.82	\$1,622.00	(\$40.82)
890 MISC	\$21.00	\$59.18	\$100.00	\$40.82
TOTALS- FUNCTION 2311 SCHOOL BOARD:	\$5,487.68	\$5,726.00	\$5,731.00	\$5.00
FUNCTION 2313 TREASURER				
112 SUPPORT STAFF SALARIES	\$300.00	\$300.00	\$300.00	\$0.00
214 WORKERS' COMP	\$2.31	\$3.00	\$3.00	\$0.00
230 FICA	\$22.95	\$24.00	\$24.00	\$0.00
260 UNEMPLOYMENT COMP	\$0.00	\$3.00	\$3.00	\$0.00
531 TELEPHONE	\$3.58	\$15.00	\$15.00	\$0.00
532 POSTAGE	\$32.00	\$180.00	\$180.00	\$0.00
550 PRINTING	\$0.00	\$500.00	\$500.00	\$0.00
610 SUPPLIES	\$15.99	\$146.01	\$75.00	(\$71.01)
890 MISC	\$234.36	\$31.99	\$103.00	\$71.01
TOTALS- FUNCTION 2313 TREASURER:	\$611.19	\$1,203.00	\$1,203.00	\$0.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1996-97 ACTUAL EXPEND.	1997-98 BUDGET	1998-99 PROPOSED BUDGET	DIFF. 1997-98 1998-99 ORIG
FUNCTION 2314 DISTRICT MEETING				
112 SUPPORT STAFF SALARIES	\$75.00	\$30.00	\$30.00	\$0.00
214 WORKER'S COMP	\$0.58	\$0.00	\$0.00	\$0.00
230 FICA	\$5.74	\$2.00	\$2.00	\$0.00
260 UNEMPLOYMENT COMP	\$0.00	\$3.00	\$3.00	\$0.00
540 ADVERTISING	\$201.75	\$0.00	\$0.00	\$0.00
550 PRINTING	\$0.00	\$38.00	\$38.00	\$0.00
TOTALS- FUNCTION 2314 DISTRICT MEETING:	\$283.07	\$73.00	\$73.00	\$0.00
FUNCTION 2315 LEGAL				
380 LEGAL FEES	\$264.00	\$250.00	\$250.00	\$0.00
TOTALS- FUNCTION 2315 LEGAL:	\$264.00	\$250.00	\$250.00	\$0.00
FUNCTION 2317 AUDIT				
390 MISC. SERVICES	\$2,000.00	\$2,100.00	\$2,100.00	\$0.00
TOTALS- FUNCTION 2317 AUDIT:	\$2,000.00	\$2,100.00	\$2,100.00	\$0.00
FUNCTION 2321 OFFICE OF SUPERINTENDENT				
351 SAU SERVICES	\$30,422.00	\$27,721.00	\$29,934.00	\$2,213.00
TOTALS- FUNCTION 2321 OFFICE OF SUPT:	\$30,422.00	\$27,721.00	\$29,934.00	\$2,213.00
FUNCTION 2410 PRINCIPAL				
111 PRINCIPAL SALARY	\$25,533.11	\$25,012.00	\$23,316.00	(\$1,696.00)
112 SUPPORT STAFF SALARIES	\$8,254.07	\$8,460.00	\$8,588.00	\$128.00
211 HEALTH INSURANCE	\$1,072.97	\$1,401.00	\$1,494.00	\$93.00
214 WORKER'S COMP	\$267.93	\$335.00	\$246.00	(\$89.00)
221 EMPLOYEE RETIREMENT	\$279.77	\$348.00	\$368.00	\$20.00
222 TEACHER RETIREMENT	\$620.45	\$720.00	\$712.00	(\$8.00)
230 FICA	\$2,584.72	\$2,561.00	\$2,441.00	(\$120.00)
260 UNEMPLOYMENT COMP	\$0.00	\$116.00	\$116.00	\$0.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1996-97	1997-98	1998-99	DIFF.
	ACTUAL EXPEND.	BUDGET	PROPOSED BUDGET	1997-98 1998-99 ORIG
FUNCTION 2410 PRINCIPAL (CONT)				
270 TUITION REIMB	(\$53.33)	\$200.00	\$200.00	\$0.00
390 MISC. SERVICES	\$0.00	\$200.00	\$200.00	\$0.00
531 TELEPHONE	\$2,275.48	\$2,300.00	\$2,300.00	\$0.00
532 POSTAGE	\$415.13	\$400.00	\$400.00	\$0.00
550 PRINTING	\$200.39	\$250.00	\$400.00	\$150.00
580 TRAVEL	\$290.32	\$200.00	\$200.00	\$0.00
610 SUPPLIES	\$297.80	\$200.00	\$200.00	\$0.00
741 NEW EQUIPMENT	\$993.94	\$0.00	\$0.00	\$0.00
751 NEW FURNITURE	\$0.00	\$0.00	\$0.00	\$0.00
810 DUES/FEES	\$542.10	\$500.00	\$500.00	\$0.00
TOTALS- FUNCTION 2410 PRINCIPAL:	\$43,574.85	\$43,203.00	\$41,681.00	(\$1,522.00)
FUNCTION 2542 BUILDINGS				
112 CUSTODIAN SALARIES	\$13,925.47	\$11,583.00	\$7,838.00	(\$3,745.00)
120 CUSTODIAN SUB	\$182.88	\$0.00	\$0.00	\$0.00
130 CUSTODIAN OVERTIME	\$0.00	\$0.00	\$0.00	\$0.00
214 CUSTODIAN WORKERS' COMP	\$601.87	\$695.00	\$361.00	(\$334.00)
221 CUSTODIAN RETIREMENT	\$443.99	\$0.00	\$0.00	\$0.00
230 CUSTODIAN FICA	\$1,123.22	\$886.00	\$600.00	(\$286.00)
260 CUSTODIAN UNEMPLOYMENT COMP	\$0.00	\$80.00	\$80.00	\$0.00
420 WATER & SEWAGE	\$1,500.00	\$1,200.00	\$1,200.00	\$0.00
431 RUBBISH REMOVAL	\$1,064.00	\$1,200.00	\$1,200.00	\$0.00
440 CONTRACTED REPAIRS/MAINT SERVICE	\$4,811.73	\$6,500.00	\$6,500.00	\$0.00
442 MAINTENANCE CONTRACTS	\$7,700.00	\$125.00	\$125.00	\$0.00
521 PROPERTY INS	\$3,010.48	\$2,500.00	\$2,500.00	\$0.00
580 CUSTODIAN TRAVEL	\$0.00	\$50.00	\$50.00	\$0.00
610 BLDG SUPPLIES	\$2,512.27	\$2,500.00	\$2,500.00	\$0.00
652 ELECTRICITY	\$10,582.16	\$9,000.00	\$11,000.00	\$2,000.00
657 PROPANE GAS	\$8,760.12	\$8,000.00	\$9,000.00	\$1,000.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1996-97 ACTUAL EXPEND.	1997-98 BUDGET	1998-99 PROPOSED BUDGET	DIFF. 1997-98 1998-99 org.
2542 BUILDINGS - CONTINUED				
741 ADDITIONAL EQUIPMENT	\$397.83	\$0.00	\$0.00	\$0.00
742 REPLACEMENT EQUIP	\$67.71	\$0.00	\$500.00	\$500.00
TOTALS- FUNCTION 2542 BUILDINGS:	\$56,683.73	\$44,319.00	\$43,454.00	(\$855.00)
FUNCTION 2543 GROUNDS				
432 SNOW REMOVAL	\$0.00	\$0.00	\$0.00	\$0.00
440 GROUNDS REPAIRS	\$1,009.39	\$1,000.00	\$1,000.00	\$0.00
TOTALS- FUNCTION 2543 GROUNDS:	\$1,009.39	\$1,000.00	\$1,000.00	\$0.00
FUNCTION 2544 EQUIPMENT				
440 EQUIP REPAIRS & MAINT	\$470.51	\$300.00	\$300.00	\$0.00
442 MAINT CONTRACTS	\$120.00	\$2,500.00	\$2,500.00	\$0.00
TOTALS- FUNCTION 2544 EQUIPMENT:	\$590.51	\$2,800.00	\$2,800.00	\$0.00
FUNCTION 2552 TRANSPORTATION				
513 REGULAR TRANSPORTATION	\$32,476.08	\$32,463.00	\$32,665.00	\$202.00
TOTALS- FUNCTION 2552 TRANSPORTATION:	\$32,476.08	\$32,463.00	\$32,665.00	\$202.00
FUNCTION 2553 HANDICAP TRANS.				
513 HANDICAPPED TRANSPORTATION	\$56.00	\$1,280.00	\$14,280.00	\$13,000.00
TOTALS- FUNCTION 2553 HANDICAP TRANS.:	\$56.00	\$1,280.00	\$14,280.00	\$13,000.00
FUNCTION 2554 FIELD TRIPS				
513 FIELD TRIP TRANSPORTATION	\$121.60	\$500.00	\$500.00	\$0.00
TOTALS- FUNCTION 2554 FIELD TRIPS:	\$121.60	\$500.00	\$500.00	\$0.00
FUNCTION 2558 SS HANDICAP TRANS.				
513 SS HANDICAP TRANSPORTATION	\$0.00	\$0.00	\$540.00	\$540.00
TOTALS - FUNCTION 2558 SS HANDICAP TRANS.	\$0.00	\$0.00	\$540.00	\$540.00
FUNCTION 2645 STAFF SVCS - HEALTH				
340 STAFF PHYSICALS	\$0.00	\$0.00	\$0.00	\$0.00
TOTALS- FUNCTION 2645 STAFF SVCS - HEALTH:	\$0.00	\$0.00	\$0.00	\$0.00

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1996-97 ACTUAL EXPEND.	1997-98 BUDGET	1998-99 PROPOSED BUDGET	DIFF. 1997-98 1998-99 ORIG
FUNCTION 2900 OTHER SUPPORT SERVICES				
214 WORKERS' COMPENSATION	\$0.00	\$0.00	\$0.00	\$0.00
260 UNEMPLOYMENT COMP	\$1,089.00	\$0.00	\$0.00	\$0.00
TOTALS- FUNCTION 2900 OTHER SUPPORT SRVC:	\$1,089.00	\$0.00	\$0.00	\$0.00
FUNCTION 4600 BUILDING IMPROVEMENT				
460 BUILDING CONSTRUCTION	\$0.00	\$1.00	\$1.00	\$0.00
TOTALS- FUNCTION 4600 BUILDING IMPROVEMENT:	\$0.00	\$1.00	\$1.00	\$0.00
FUNCTION 5100 DEBT SERVICE				
830 BOND PRINCIPAL	\$26,000.00	\$26,000.00	\$26,000.00	\$0.00
841 BOND INTEREST	\$22,472.50	\$20,748.00	\$19,023.00	(\$1,725.00)
TOTALS- FUNCTION 5100 DEBT SERVICE:	\$48,472.50	\$46,748.00	\$45,023.00	(\$1,725.00)
FUNCTION 5240 TRANSFER TO FOOD SERVICE				
880 TRANSFER TO SCHOOL LUNCH FUND	\$0.00	\$20,242.00	\$1.00	(\$20,241.00)
TOTALS- FUNCTION 5240 TRANSFER TO FOOD SRVC:	\$0.00	\$20,242.00	\$1.00	(\$20,241.00)
TOTALS- FUND 01 GENERAL FUND:	\$1,051,311.51	\$1,150,984.00	\$1,145,892.00	(\$5,092.00)
FEDERAL PROJECTS				
FUNCTION 2223 AUDIO VISUAL				
741 MEDIA NEW EQUIPMENT	\$0.00	\$1.00	\$1.00	\$0.00
TOTALS- FUNCTION 2223 AUDIO VISUAL:	\$0.00	\$1.00	\$1.00	\$0.00
TOTALS- FUND 02 FEDERAL PROJECTS:	\$0.00	\$1.00	\$1.00	\$0.00

NOTE: All Federal Funds now flow through and are managed by the SAU Budget.

WARREN SCHOOL DISTRICT DETAILED BUDGET

ACCOUNT NUMBER / DESCRIPTION	1996-97 ACTUAL EXPEND.	1997-98 BUDGET	1998-99 PROPOSED BUDGET	DIFF. 1997-98 1998-99 ORIG
FUNCTION 2560 FOOD SERVICE				
112 FOOD SERVICE SALARIES	\$13,228.17	\$7,446.00	\$15,048.00	\$7,602.00
120 FOOD SERVICE SUBSTITUTES	\$0.00	\$0.00	\$300.00	\$300.00
214 FOOD SERVICE WORKERS' COMP	\$606.16	\$0.00	\$708.00	\$708.00
230 FOOD SERVICE FICA	\$1,011.96	\$0.00	\$1,174.00	\$1,174.00
260 FOOD SERVICE UNEMP COMP	\$0.00	\$0.00	\$131.00	\$131.00
440 FOOD SERVICE REPAIRS/MAINT	\$348.17	\$0.00	\$300.00	\$300.00
580 FOOD SERVICE TRAVEL	\$0.00	\$0.00	\$25.00	\$25.00
610 FOOD SERVICE SUPPLIES	\$1,323.91	\$0.00	\$1,500.00	\$1,500.00
620 FOOD SERVICE FOOD	\$8,839.02	\$0.00	\$8,500.00	\$8,500.00
657 SCHOOL LUNCH BOTTLED GAS	\$0.00	\$0.00	\$0.00	\$0.00
810 FOOD SERVICE DUES & FEES	\$2.00	\$0.00	\$10.00	\$10.00
TOTALS- FUNCTION 2560 FOOD SERVICE:	\$25,359.39	\$7,446.00	\$27,696.00	\$20,250.00
TOTALS- FUND 04 FOOD SERVICE:	\$25,359.39	\$7,446.00	\$27,696.00	\$20,250.00
GRAND TOTALS:	\$1,076,670.90	\$1,158,431.00	\$1,174,129.00	\$15,698.00

School Administrative Unit #23

Report of the Superintendent's and Business Administrator's Salaries

Section 5, Chapter 243, Laws of 1953 of the State of New Hampshire requires that school district annual reports show the total amount paid to the Superintendent and Business Administrator.

One-half of the School Administrative Unit expenses is prorated among the several school districts of the Unit on the basis of adjusted valuation. One-half is prorated on the basis of average daily membership in the schools for the previous school year ending June 30. The Superintendent of SAU #23 during the 1997-98 school year will receive a salary of \$64,375 prorated among the several school districts. The Business Administrator will receive a salary of \$43,000.00 prorated among the several school districts.

The table below shows the proration of the salary to each school district:

1997-98 Superintendent Salary		
Bath	\$5,645.69	8.77%
Benton	\$984.94	1.53%
Haverhill Cooperative	\$36,236.69	56.29%
Monroe	\$11,433.00	17.76%
Piermont	\$5,529.81	8.59%
Warren	\$4,544.88	7.06%
TOTAL SALARY	\$64,375.00	
Business Administrator Salary		
Bath	\$3,771.10	8.77%
Benton	\$657.90	1.53%
Haverhill Cooperative	\$24,204.70	56.29%
Monroe	\$7,636.80	17.76%
Piermont	\$3,693.70	8.59%
Warren	\$3,035.80	7.06%
TOTAL SALARY	\$43,000.00	

TO THE SCHOOL BOARD AND CITIZENS OF WARREN, I SUBMIT MY THIRD ANNUAL REPORT

SAU 23 faced changes and challenges in 1997. At the SAU level, Denis Ward of the Monroe School Board continued as Chair of the SAU 23 Board. Sarah Lester of Warren was elected Vice Chair. At their District Meeting in March, 1997, Monroe voters decided to study the feasibility of withdrawing from SAU 23. It was felt that after about 20 years of questions about whether or not SAU participation was cost-effective for this school of approximately 100 students, the issue should be investigated. A Monroe withdrawal would increase the district assessments of remaining districts. However, any change, if the town determined one was needed, would take place in the 1999-2000 school year. The Feasibility Study Committee's Plan was approved by the State Board of Education in January. While the Monroe School Board in January voted four to one not to support the withdrawal plan for the district, voters at the Monroe District Meeting March 10 will make the final decision.

Finding the appropriate, affordable administrative staffing mix for SAU 23 has continued to be a challenge for the twenty-four member SAU 23 Board. When Lynda Fredenberg retired in June, 1997, a half-position in the Finance Office was eliminated in a effort to cut expenses. Marilyn Newman joined the staff part-time in Lynda's place. Her very capable work has already made her an important team member at the SAU. Ed Emond, Business Administrator, also resigned in June, 1997 to take over similar responsibilities in Laconia, New Hampshire. Charles McCoy was selected to replace Emond in July, 1997. By November Mr. McCoy agreed that the financial challenges of administering a six district SAU were more than he had bargained for and resigned.

At the request of Finance Office staff, the SAU did not immediately attempt to replace the Business Administrator position. Staff asked for time to complete the current budget cycle with guidance from district auditors and NH Departments of Revenue and Education. This allows the SAU Board to seek advice from finance experts to determine what kind of Finance Office staffing arrangement makes best sense given the level of skills that have been developed in-house over the past three years, in particular by Pat Amsden and Jean Sutherland, who have taken over the day-to-day operation of the Finance Office with assistance from Connie Verratti, Sherry Brill and Marilyn Newman.

A resignation by a special educator at Woodsville High School prompted a series of job changes which resulted in Michael Penkert joining the SAU as Director of Instructional Support Services, a position which Donna Hart had held until choosing to return to Haverhill as a special educator. Michael comes to SAU 23 from the Becket School where he had worked for many years. He will be leading SAU 23 assessment of special education programs in each school, a process begun in the fall and continuing throughout the school year.

Pat Hight continued as Warren Board Chair this year, with Sarah Lester as Vice Chair and representative to the SAU 23 Executive Committee and Carol Mitchell as Board Secretary. Finance issues have been in the forefront this year in Warren as the Warren Economic Summit brought together School Board, Select Board, and community groups to talk about the future of the Warren community and school. Thanks, in particular, to Bob Guida and Tom McPherson, the Summit meetings proved to be very productive in terms of clarifying issues and informing the community about the costs and financing of local programs.

Part of the discussion was the uncertainty of some areas of school funding for a small school, in particular, the anticipation of actual student tuition costs and special education projections. With movement of families into and out of Warren, tuition charges for middle and high school students may vary considerably. Special education costs are also constantly changing as students move in and out of the town and/or the program. The School Board has tried very hard to support an appropriate educational program, provide incentives for Warren's very dedicated faculty and staff while keeping costs as low as possible. It is a very difficult task, and community understanding of the budgeting process is essential. That is why conversations like those held in the Economic Summit are so beneficial to a small town.

A significant development for the long range funding of school programs was the establishment of the Warren Public School Endowment Fund and the approval of Articles of Incorporation in July, 1997. The first task was to establish a Board of Incorporators. Bob Guida has been working with the School Board on this project. It is hoped that such a Foundation, over time, will build a fund, the interest from which can be used to offset school costs. This kind of long range planning is one of the strategies supported by the Economic Summit group as a way to plan for Warren Village's future.

Six goals help direct the work of Warren Village School. The Mission Statement, adopted by the SAU 23 that prefaces the goals is: All students will be provided the highest quality of academic instruction in positive, safe learning environments that promote inquiry and appreciation for life long learning, so that graduates have the knowledge and skills necessary to participate fully and productively in a democratic, technologically advanced society.

We have made progress toward our goals in the past year.

- 1. All students will enter school ready to learn.** Warren students have access to the White House, SAU 23's pre-school program housed at Woodsville Elementary School, but distance makes it difficult for Warren students to attend. Local pre-school attendance, however, is encouraged by the school as an importance readiness activity for students.

The School Board decided in the spring of 1997, with input from parents and community members, to move kindergarten to Warren Village School and to offer it for a full day. This is felt to be an important step toward strengthening the reading and math readiness skills of students entering school. The full day kindergarten has been operating for five months at this writing and teachers and the Principal, Jeff Porter, have reported to the Board significant differences already in the readiness of students for first grade. The group of students who have had a full day kindergarten this year are much more likely to be able to access the first grade reading and math curriculum, according to reports to the School Board by Mr. Porter, and is well worth the investment in terms of student learning.

2. All students will be successful learners, performing at their maximum learning potentials. One measure of success here is student performance on New Hampshire's Assessment of Academic Progress at third and sixth grades. Student scores in Warren vary from year to year, which is predictable based on the small class sizes. This year students scored generally in the average range. While it is difficult to track the progress statistically with such small numbers, the faculty do carefully analyze each student's scores and use the tests for planning literacy and mathematics programs. The tests have prompted teachers to take a careful look at their instructional practices. As teachers develop a better understanding of the tests and what they require students to know and do, we anticipate higher student scores.

The work of SAU 23's Curriculum Advisory Committee continues with Nancy Sandell of Piermont Village School as Chair. SAU 23 Board adopted the Curriculum Frameworks for Health, Physical Education and Art this year. The SAU 23 Technology Committee requested a revision of the proposed Framework based on our districts' newly developed Technology Plans. A social studies curriculum review is also planned to bring the SAU 23 curriculum in line with the NH State Frameworks.

Warren Village School is now working on a three-year Technology Plan, to guide decisions about the future purchase of technology hardware and software. Student assessment practices are getting a careful look this spring. Teachers have been meeting regularly to develop benchmarks which identify student learning goals for third and sixth grades.

3. Students will learn in safe, positive learning environments. Teachers have developed several strategies for creating a very positive learning climate in Warren. A Warren team of teachers and the Principal attended a week-long workshop at Haverhill Cooperative Middle School with Mike Mezzochi in which teachers developed plans for improving student discipline programs. Warren students in grades three through six will be taking a Student Aspirations Survey this year. Developed by the National Center for Student Aspirations, this survey gives guidance to faculty and staff about student attitudes about school and future

plans. All these activities are part of the schools' long range plan to ensure that schools have in place the kind of supports that allow students to thrive.

In terms of the physical plant, the Warren Board has continued to fund school building and maintenance projects as end of year funding allows. A storage shed was donated to WVS through the generosity of Sean Erickson, a Warren student and Eagle Scout, whose Eagle Scout project greatly benefited the school. Custodial time continues to be a topic of discussion. Custodial hours have increased and decreased periodically based on available funding and changing views on what amount of custodial time is needed to maintain the building. In general, however, the school building and grounds are in excellent condition.

4. Teachers will exhibit the highest levels of professional practice in their work. Teachers have participated in several focused professional development activities aimed at strengthening literacy and math instruction. Workshops and in-class assistance with Debby Head and Libby Pollett, math consultants who have worked with us over the past three years, continue to improve math problem-solving instruction. Debby and Libby will be returning this summer for another week-long activity in Haverhill Schools.

The Principal and two teachers attended a summer Literacy Institute in Lin-Wood over the summer. That program has prompted much discussion over the year. It is planned that teachers participate again this summer to. This kind of targeted professional development, sustained over time, is preferred to "one-shot" programs that, while inspiring, tend not to have the lasting impact of consultants who get to know our teachers and programs over time.

5. Parents and community members will understand and support school goals and direction. This goal may be the most illusive, but we continue to try to improve communication about the schools in a number of ways. SAU 23 was very pleased to be invited to participate in the Warren Economic Summit and found the exchange with community members very useful.

The SAU 23 School-Community Forums, held periodically, allow community members to hear from the consultants who work with us. Last year, Debby Head and Libby Pollett held an evening on mathematics instruction. Mike Mezzochi spent an evening discussing student discipline issues with parents. A drawback of the evening activities that are SAU-wide is that they are generally held in Haverhill as a central location. Future evenings targeted for specific towns are planned as a way of allowing families from the smaller schools together with the people who are working with our teachers.

Although an eye operation interrupted my SAU 23 NOTES for awhile, these NOTES, sent monthly to each home in SAU 23 through the distribution of the Showcase, are another attempt to keep people informed about school programs. In spite of these multiple strategies for keeping the public informed, and even with

the monthly school board meetings open for public participation, we still hear that communication needs to be improved and continue to look for ways to do so.

6. School budgets will be fiscally responsible while promoting academic excellence. The budget that follows is an example of our attempt to meet this goal. The budget maintains school programs at the current year's funding levels. Discussion of cutbacks were held, but, the educational progress that Warren Village School has made in the past four years has been significant. The Board and administration have made every attempt to bring in a fiscally responsible budget that will also sustain the excellent programs that are benefitting students.

As always, progress toward these goals is possible thanks to the leadership of the Warren School Board. Under Pat Hight's able leadership, the School Board has maintained an unwavering focus on academic achievement and teaching quality and fiscal responsibility. Pat has submitted her resignation to the Board at the end of this year. Her dedication to what is best for students in the context of fiscal constraints is laudable. A special thanks is due to Pat, to the School Board as a whole, for the clear direction and on-going support of our school; to Jeff Porter for energetic and able leadership; to the faculty and staff for the high quality of their work with students, and to the Warren community for your continued support.

Having ended on a school finance note last year, I would be remiss in not acknowledging the potential importance of the NH Supreme Court's decision to re-design school financing this year. If we consider Claremont as a leading "poverty" district in the state, we should keep in mind that Warren's economic challenges are nearly as great as those of Claremont. The change in financing is likely to bring much needed tax relief to Warren and, with it, the possibility that our educational programs, which have always been adequate thanks to local voters' support for schools, will be even stronger.

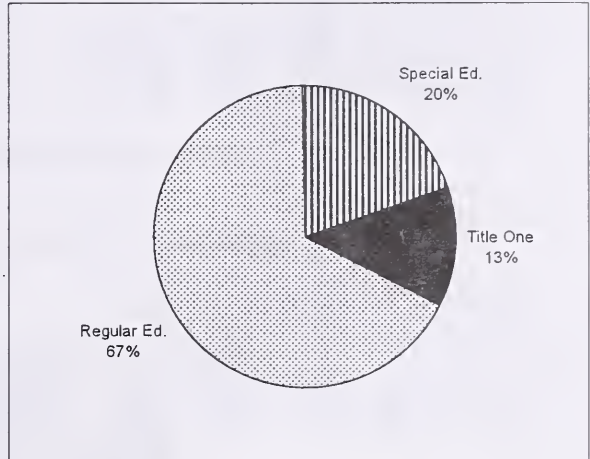
Respectfully submitted,

Linda J. Nelson
Superintendent

WARREN SCHOOL DISTRICT

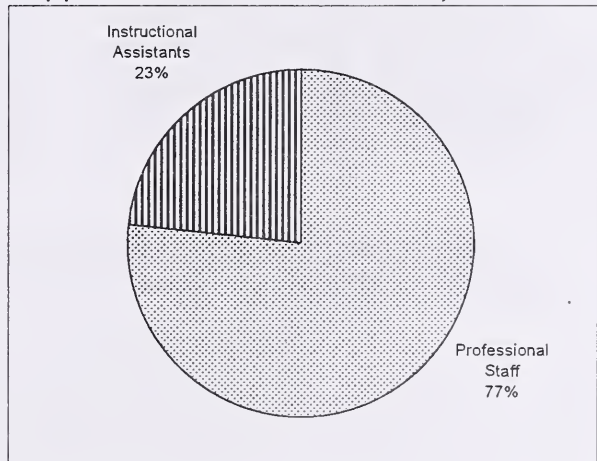
STUDENT POPULATION AT WARREN VILLAGE SCHOOL 1997 - 98 (as of 1-9-98)

Special Ed.	17
Title One	11
Regular Ed.	58
TOTAL STUDENTS	86



STAFF POPULATION 1997 - 98 (Administrators and SAU support services not included)

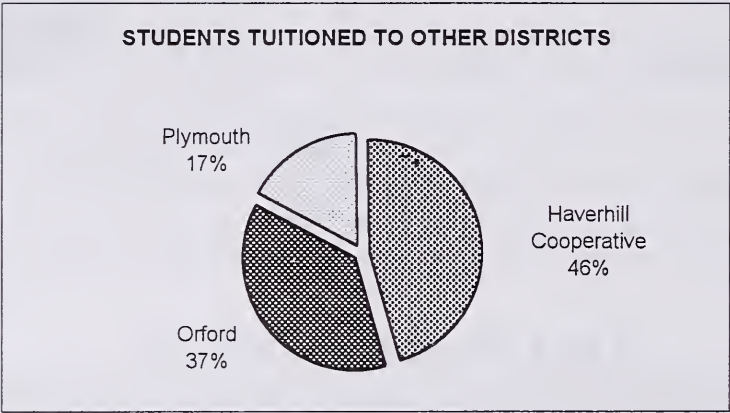
Professional Staff	10
Instructional Assistants	3
FTE	13



WARREN SCHOOL DISTRICT 1997-98

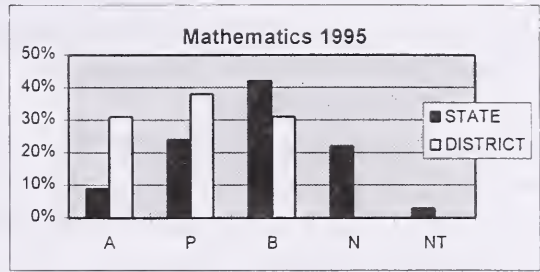
STUDENTS TUITIONED TO OTHER DISTRICTS
(as of 2/3/98)

Haverhill Cooperative	37
Orford	30
Plymouth	14
TOTAL TUITION STUDENTS	81

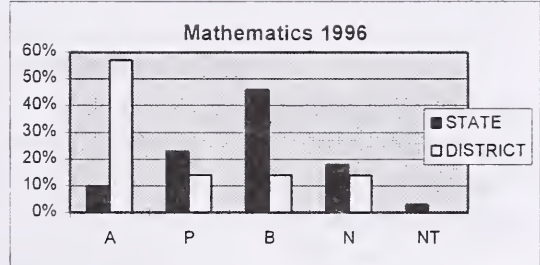


Mathematics

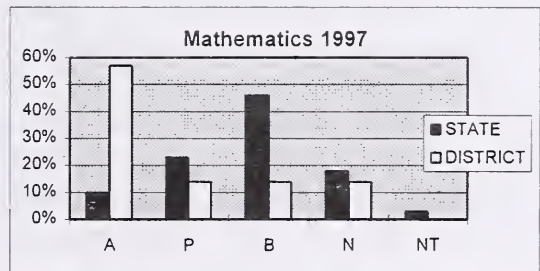
		<u>1995</u>	
		STATE	DISTRICT
Advanced	A	9%	31%
Proficient	P	24%	38%
Basic	B	42%	31%
Novice	N	22%	0%
Not Tested	NT	3%	0%



		<u>1996</u>	
		STATE	DISTRICT
Advanced	A	10%	57%
Proficient	P	23%	14%
Basic	B	46%	14%
Novice	N	18%	14%
Not Tested	NT	3%	0%



		<u>1997</u>	
		STATE	DISTRICT
Advanced	A	13%	0%
Proficient	P	26%	36%
Basic	B	42%	36%
Novice	N	17%	27%
Not Tested	NT	3%	0%



*Grade 6: There were less than 11 students tested and - no group results available.

*Grade 3: Language Arts there were less than 11 students - no group results available.

**WARREN SCHOOL DISTRICT
1996-1997**

To the School Board and Citizens of the Warren School District:

Number of pupils registered during the year	89
Average Daily Membership	75.0
Percent of Attendance	.96
Number of pupils neither absent nor tardy	3

ENROLLMENT BY GRADE

Grade	1	2	3	4	5	6	TOTAL
	17	13	11	14	13	10	78
Home Schooled		1		1	3		5

1997 STUDENTS GRADUATED FROM:

Plymouth High School

Shawn Lugton

Ryan Ramsey

Amy Sackett

Orford High School

Tara Hazen

Hue Wetherbee

Woodsville High School

Dianne Hatch

Gary Smith

Catherine Swan

PERFECT ATTENDANCE JUNE 1997

Sarah Smolen, Grade 3

Jessica Green, Grade 4

Casey Huff, Grade 5

STUDENTS PROMOTED TO THE 7TH GRADE JUNE 1997

Shane Ball - Haverhill

Luke Barr - Wentworth

Todd Bixby - Haverhill

John Brochu - Orford

Crystal Heath - Haverhill

Megan Nutter - Orford

Milan Sears - Haverhill

William Steele - Wentworth

Jonesy Taliaferro - moved to Canaan

Jessica Taylor - Haverhill

PRINCIPAL'S REPORT

As I have discovered in the past several months that I have had the pleasure of serving as principal, Warren Village School is a special place. It is a place where learning is a given, where children are nurtured, where mutual trust and responsibility help to create a truly positive climate.

Beginning with the physical plant, the school has undergone many improvements in the past several months. Both the inside and outside of the building have been repainted; all of the doors were rekeyed due to worn locks; the back paved area was extended; an intercom system was installed in order to provide a quick way of transmitting messages in the event of an emergency; new treads were placed on the steps to the second floor; and a scoreboard was hung, thanks to a donation from Coca-Cola and the hard work of Basketball Coach Harry Wright.

Despite budgetary restraints, we have been fortunate in being able to offer building-wide enrichment programming for our students. Our largest success was securing funds for a six-week ski program at Tenney Mountain, which we are currently enjoying. The N.H. State Council for the Arts and the Warren Village School PTO, along with the generous contributions of others, sustained our annual Artist-in-Residence program self-esteem course for grades 4-6. Other programs we offer during school hours include the Wee Deliver postal service, student council, Read-a-thon, Computers for Education, recycling program, weekly recognition assemblies, Caught Being Good productions. Halloween parade and festivities, Veterans Memorial assembly, turkey dinner, theme teams, band and Campbell Soup labels to fund playground improvements, among many others. It is because of the dedication and energy of our faculty and staff that these programs exist and flourish.

Our after-school programming has grown considerably this year, thanks to the countless volunteers who generously donate their time, talents, and energy. We have provided OM (Odyssey of the Mind), Computer Club, CREEPY (jointly sponsored by Warren Village School and UNH Cooperative Extension), Arts 'n Crafts, intramural basketball, music lessons, and 4-H Club. If you have an interest to share with children and would like to start an after-school program, please let me know.

We continue to search for better ways to teach our students. As a staff, we revamped our reporting system to parents to provide more consistency and authenticity of learning objectives for student performance. Teachers are working towards the development of portfolios to better assess their own practice. We continue to work towards teaching excellence through the use of video assessment of lessons, peer feedback, focusing on multiple intelligences, and attending workshops on such topics as multi-age education and technology. We also will be involved with work on a School Improvement Plan to provide direction for our long-term goals as a school.

Warren Village School continues to thrive as a school where small miracles take place each day because of the special people who constantly give of themselves in an effort to provide children the very best education possible. Be it the countless hours teachers and staff give beyond the school day in after-school programming and organizations, the continued support of the PTO, the dedication of volunteers who work in our library and classrooms, or the support of the school by parents and community members. I have come to this one conclusion: the children of Warren are truly fortunate. This is a community that cares about its young, and the school has benefited from this support by offering quality educational programming.

The Warren Village School is part of the community. We welcome your presence, involvement, and continued support at any time.

Jeffrey Porter
Principal

SCHOOL NURSE REPORT 1996 - 1997

It was another active year in the school nurses' office. The 6 hours a week were filled with approximately 200 (196 last year) visits from children needing assessment and care for illness or injuries. Over 1000 doses of medication were given (759 last year) and 11 health care plans were noted for the 11 students with chronic or diagnosed conditions that required nursing assessment and/or classroom modifications. I also did the usual yearly screening with referrals as needed: 74 heights and weights, 80 vision, 79 hearing, 35 scoliosis, 24 blood pressures and 380 head lice checks. 14 referrals were made from the screening. Up 4 from the year before.

Approximately 80 (80 last year) parent contacts were again made, 25 (15 last year) medical contacts, and 8 school conferences were attended regarding children with ongoing medical issues at school.

Arrangements were made and assistance provided for physical examinations at Mount Moosilauke Health Center. 20 third and sixth graders took advantage of this offer. 9 MMR and 9 Tetanus vaccines were arranged and given at MMHC.

Several classes were taught to students including anti-smoking class, Growing Up and Liking It, and Hand washing. All staff received training in universal precautions. Three staff also received instruction in medication administration and supervision throughout the year in order that your children safely received the many doses of medication given in my absence.

Several staff members are currently First Aid/CPR certified and meet the students needs for emergency and first aid care in my absence. Warren Village School also participated in a Playground Safety Study through the Dartmouth Injury Prevention Center. We were given first aid materials and an opportunity to have input on the new accident report form now in place for 97 - 98. Instructional materials concerning many playground issues (construction, safety, discipline, supervision, etc.) are also available to us through the Injury Prevention Center. It was a very productive venture and Warren Village school has a very low accident rate overall. Small north country school needs were also addressed on the new form that we are now required to use.

Martha Teschner R.N.
Warren Village School Nurse

REPORT OF SALARIES			
EMPLOYEE	1994-95	1995-96	1996-97
Ainsworth, Priscilla		\$4,640.63	
Arnold, Carolanne			\$25.00
Bagley, Donna	\$300.00	\$300.00	
Bagley, Sr, Donald	\$350.00		
Ballam, Anne-Marie			\$25.00
Barr, Thomas			\$407.88
Bernstein, Marcia	\$21,500.00	\$22,400.00	
Bixby, Laurie	\$434.00	\$929.20	\$1,071.00
Blay, Douglas			\$21,640.00
Blodgett, Dorothy		\$40.00	
Cardin, Emma		\$175.00	
Cate, Anita			\$25.00
Colligan, Elizabeth			\$4,320.00
Davis, Warren Gary		\$1,704.39	\$14,499.67
Davis, Wendy	\$5,616.00	\$5,933.34	\$6,032.64
Davis, Jeff	\$80.00		
Dubuque, Kristie	\$11,000.00	\$11,900.00	\$24,917.00
Eck, Todd			\$7,965.00
Faletta, Peter			\$30.00
Farran, Julie	\$21,900.00	\$22,800.00	\$23,917.00
Fitzpatrick, Thomas			\$125.00
Foxall, Michael	\$37,750.00	\$38,882.00	

REPORT OF SALARIES			
EMPLOYEE	1994-95	1995-96	1996-97
Giroux, Charlene	\$21,900.00		
Gitchell, Ben			\$680.38
Gordon, Stephanie			\$4,800.00
Hight, Patricia	\$300.00	\$350.00	\$350.00
Jenness, Laurel			\$331.50
Kennedy, Carol	\$7,605.13	\$7,770.00	
Kennedy Sr., Nelson			\$45.00
Keysar, Meca	\$300.00		
Knight, Janean		\$40.00	
LaPoint, Allison		\$2,277.71	
Lester, Sara		\$300.00	\$300.00
Libby, Vicki	\$10,020.59	\$10,059.00	\$10,317.65
Lowell, Julie			\$4,897.10
Mathews, Charlene			\$20,013.33
McKay, Cathleen		\$1,325.00	\$7,743.67
McKay, Jane			\$625.00
McKay, Thomas			\$25.00
Mitchell, Carol			\$300.00
Nall, James		\$40.00	
Ottina, Charles			\$60.00
Porter, Jeff			\$39,424.68
Rand, Julie	\$5,922.69	\$21,000.00	\$22,117.00
Rebele, Maureen	\$7,700.00	\$8,094.00	\$8,101.67

REPORT OF SALARIES			
EMPLOYEE	1994-95	1995-96	1996-97
Salvatore, Albie			\$275.00
Santos, Dennis			\$125.00
Spencer, Susan			\$300.00
Stiles, Emilie	\$25,515.00		
Swan, Vicki		\$590.00	
Taliaferro, Luann			\$1,570.56
Tatham, Pamela	\$702.00	\$364.00	
Teschner, Martha			\$3,142.75
Testa, Tiffany	\$20.00		
Trott, Martha		\$800.00	
Warren, Laurie	\$27,025.00	\$27,925.00	\$29,042.00
Washburn, Marlene	\$6,434.67	\$6,893.31	\$7,009.53
Wohlleb, Kathryn		\$22.84	
Wright Jr., Harry		\$137.50	\$1,075.50

**WARREN SCHOOL DISTRICT
BOND PAYMENT SCHEDULE**

Fiscal Year Ending June 30,	General Obligation Debt		
	Principal	Interest	Total
1997	\$26,000.00	\$22,472.00	\$48,472.00
1998	\$26,000.00	\$20,748.00	\$46,748.00
1999	\$26,000.00	\$19,023.00	\$45,023.00
2000	\$26,000.00	\$17,297.00	\$43,297.00
2001-2011	\$242,571.00	\$86,812.00	\$329,383.00
Totals	\$346,571.00	\$166,352.00	\$512,923.00

Report of Deaths of 1997

Date of Death	Place of Death	Name	Age	Place of Birth	Occupation	Father's Name
19-Mar-97	Claremont, NH	Alton Merton Harriman	72	Easton, NH	Restaurant	Elroy Harriman
						Maggie M. Adams
26-May-97	Haverhill, NH	Edith Høugaad Smith	84	Ridgefield Park, NJ	Newspaper	Christian L. Høugaad
						Camilla Jensen
30-Jun-97	Plymouth, NH	Tonya Nicole Howlett	10	Fall River, Ma		Charles J. Howlett Jr
						Lorna J. Rodgers
16-Aug-97	Warren, NH	John H. MacDonald Jr.	72	Plymouth, NH	Law Enforcement	John H. MacDonald Sr
						Eva E. Lovett
27-Oct-97	Plymouth, NH	Mary Jane Latsis	70	Chicago, Il	Writing Fictional Books	John Latsis

Report of Marriages 1997

Name of Groom and Bride		Residence of Each		Father's Name	
		Age	at Time of Marriage	Mother's Name	
Donald David Collette		32	Warren, NH	Paul P. Collette	
				Donna J. Taylor	
Christina A. Simard		26	Warren, NH	H.Joseph Simard	
				Frances Kay Rescowski	
Cameron G. Randall		29	Warren,NH	Gary W. Randall	
				Linda Lee Hannett	
Susan Ball		32	Warren, NH	John W. Simmons	

Report of Births 1997

Date and Place	Name of Child	Sex	Name of Father	Maiden Name/Mother	Age of Father	Age of Mother
14-Apr-97	Hannah M. Thompson	F	James H. Thompson	Jennifer L Lech	27	24
14-Apr-97	Adalida B. Aubrey	F	Mark J. Aubrey	Leonetta H. Anderson	34	27
2-Jun-97	Reginald A. Ball	M	Marc G. Ray	Sheir-Lyn Ball	34	33
18-Jun-97	Benjamin J.Toomey	M	Thomas V. Toomey	Sarah A. Baylis	33	29
4-Nov-97	Mahala A. Randall	F	Vincent G. Randall	Susan M. Randall	33	26
11-Dec-97	Tesha Rae Coe	F		Katrina A. Coy		21

